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#### About AlTi Global

AlTi Global is a multi-disciplinary financial services business with a diverse array of investment, advisory, and administrative capabilities which serves clients and investors around the globe. The firm manages approximately \$65 billion in combined assets and provides holistic solutions for wealth management clients through a full spectrum of services, including discretionary investment management services, non-discretionary investment advisory services, fiduciary and trust services, administration services, new generational wealth planning services and family office services. AlTi Global structures, arranges, and provides a network of investors with co-investment opportunities in a variety of alternative assets which are either managed intra-group or by carefully selected managers with a proven track record in the relevant asset class. AlTi Global operates globally, with approximately 470 professionals operating in 22 cities in 10 countries across four continents.

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The Company is not able to reconcile its forward-looking non-GAAP estimates of Adjusted EBITDA margin without unreasonable effort because of the inherent difficulty of accurately forecasting the occurrence and financial impact of the various adjusting items necessary for such reconciliation that have not yet occurred, are out of its control, or cannot be reasonably predicted, which could have a material impact on its future GAAP financial results.

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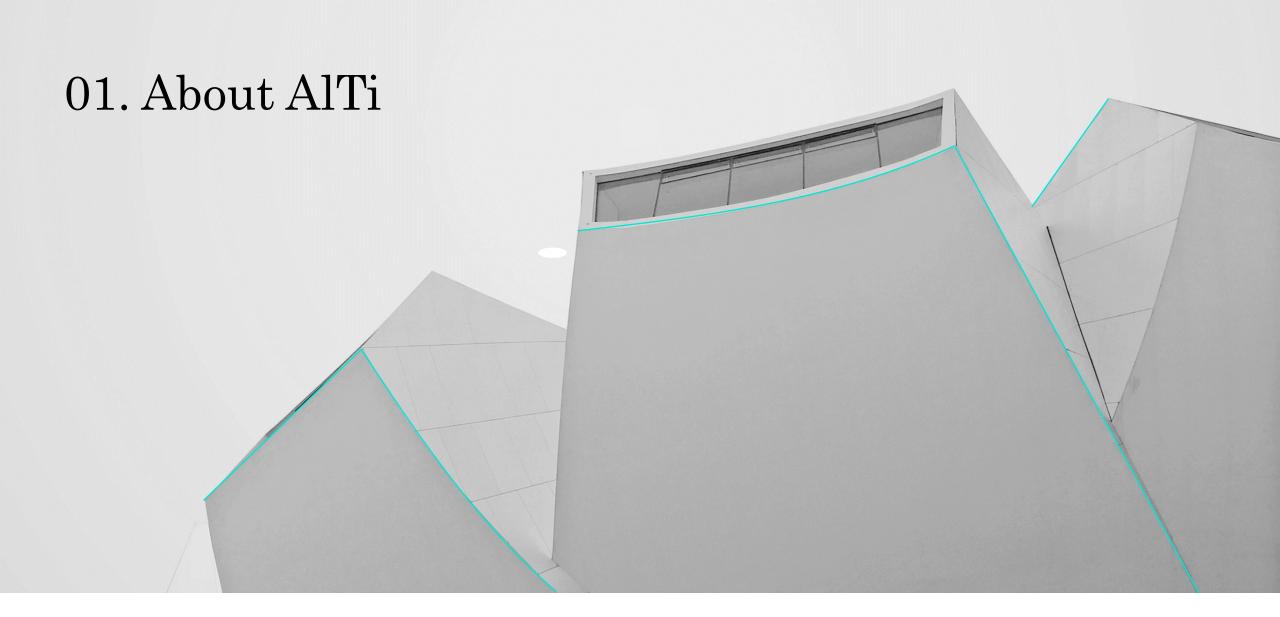
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# 01. About AlTi 02. Market Landscape 03. Business Highlights 04. Financial Highlights 05. Governance 06. Transaction Overview

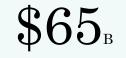
AlTi | Tiedemann Global

London | New York | Paris | Milan | Lisbon | Isle of Man | Zurich | Baar | Geneva | Lugano | Washington D.C. | Wilmington | Seattle | Portland | San Francisco | Dallas | Aspen | Palm Beach | Miami | Toronto | Hong Kong | Singapore



## AlTi at a Glance

## Delivering transformational ideas that create enduring value





\$3.8<sub>B</sub>





Assets Under Advisement (AUM/AUA) Professionals with diverse experience & expertise

Committed to Impact strategies

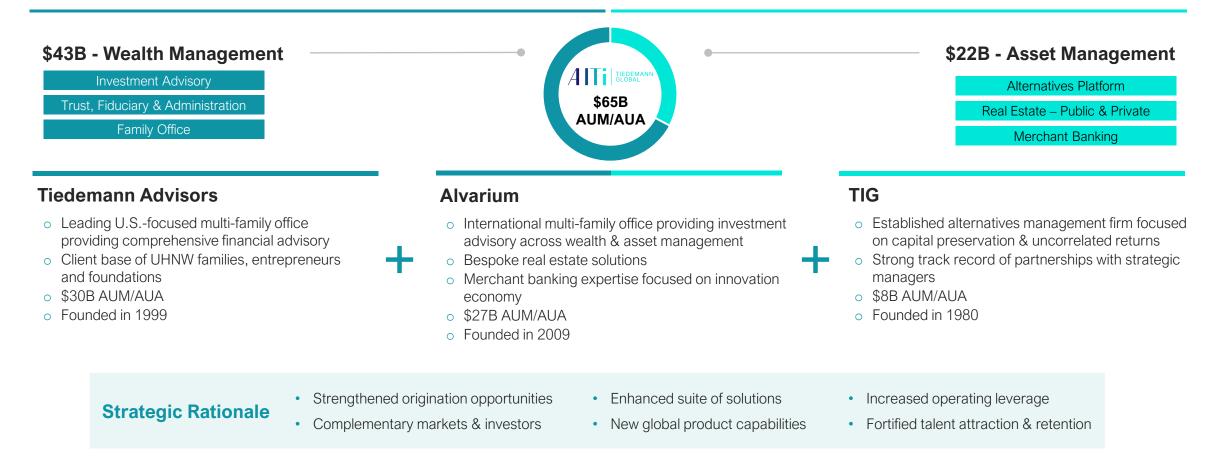
Year operating history

Invested alongside clients

Global footprint with presence in 22 major financial centers with a robust financial profile

# Strategic Underpinnings of AlTi

One ecosystem delivering innovative, world-class wealth and asset management solutions



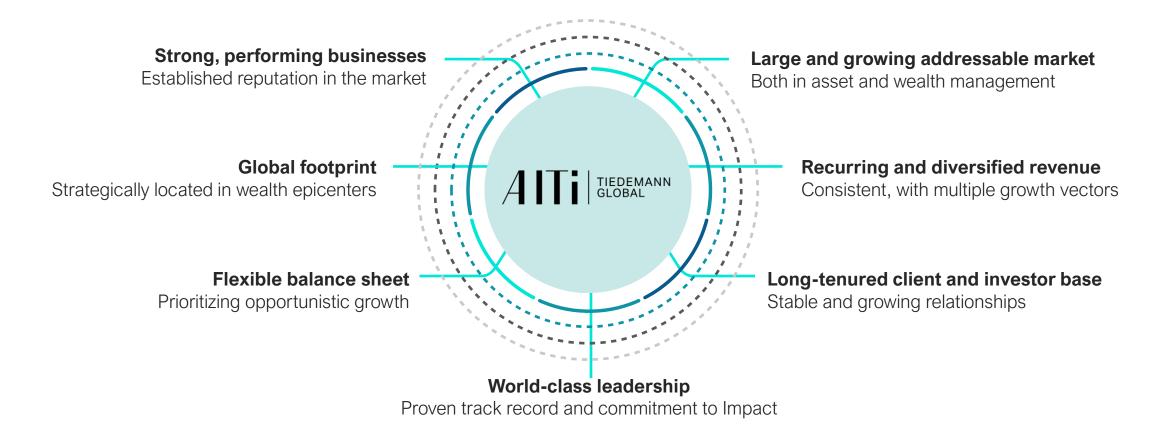
# **Comprehensive** Platform

Well-positioned to meet the diverse needs of an expanding client base

Global Wealth Management		AITi		Global Asset Management	
	AITi	Global Banks	Global Alternative Managers	Family Offices	Boutique Investment Firms
Global Presence	<b>I</b>	<b>e</b>	$\bigcirc$	$\bigotimes$	$\otimes$
Comprehensive Capabilities	<b>~</b>	<b>I</b>	$\bigotimes$	$\bigotimes$	$\otimes$
Alignment with Clients	<b>S</b>	$\otimes$	<b>S</b>	<b>S</b>	<b>e</b>
Customized Services	<b>S</b>	$\otimes$	$\bigotimes$	<b>S</b>	<b>e</b>
Nimble to Capture Opportunities	<b>S</b>	$\otimes$	<b>Ø</b>	$\otimes$	<b>e</b>
Permanence & Access to Capital	<b>Ø</b>	<b>v</b>	<b></b>	$\otimes$	$\otimes$
Robust Financial Profile	<b>S</b>	<b>S</b>	<b>Ø</b>	$\bigcirc$	<b>S</b>

# Investment Highlights

Uniquely positioned between global family office solutions and alternative asset management



# **Expected Financial Drivers**

Well-defined path with a clear trajectory for long term growth





# **Expanding Market Opportunities**

Powered by multi-decadal trajectories

#### Large, Expanding Market

Growth of Global Wealth (2021-2026P) \$Trillions



## **\$609 trillion** global opportunity and double-digit growth with clients demanding integrated capabilities and **institutional solutions**

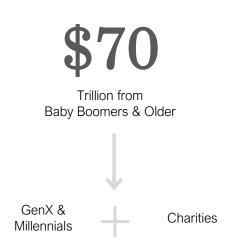
Source: BCG

### Generational Wealth Transfer

U.S. Wealth Transfer (2018-2042P)

## Shifting To Independence

U.S. Independent Advisor AUM/AUA (2014-2024P) <sup>(1)</sup> \$Trillions



**\$70 trillion** wealth transfer creates opportunities for firms that deliver impact, innovation & engagement to clients

#### Source: Cerulli Associates



## Wealth clients seek advice that is **independent**, **customized**, **aligned & integrated with needs**

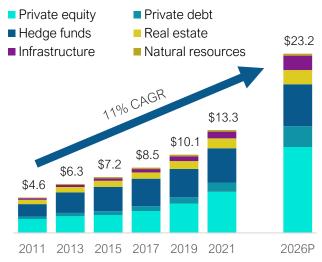
Source: Cerulli Associates

# Global, Growing Client Base

## Serving evolving client priorities

## **Global Demand for Alternatives**

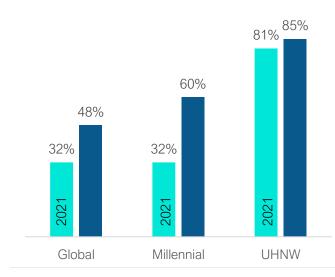
Alternative AUM/AUA Growth and Forecast (2011-2026P) \$Trillions



## Demand for alternatives, a **\$23 trillion market** by the end of 2026, **aligns with our expertise**

#### **Across Generations**

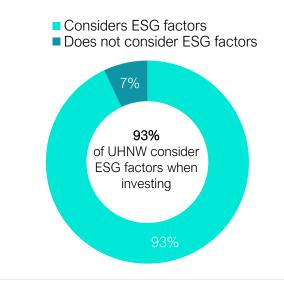
Alt. Asset Exposure by Demographic (2021-2024P)



Next generation particularly interested in direct and co-investment in alternatives

## With Impact Priority

Relevance of ESG Factors



Clients and investors understand and want to invest responsibly and with **intent, as they think about legacy** 

Source: Ernst & Young

#### Source: Ernst & Young

Source: Pregin





# One Platform Approach

## Serving complementary and attractive industries

## Wealth Management

- Stable fee rates generating a robust recurring revenue stream
- Consistent, solid client retention and underlying secular tailwinds
- Multiple avenues for co-investment and revenue diversification through ancillary offerings
- Highly fragmented industry allowing for accelerated growth through M&A
  - Ability to compete directly with Global Banks through differentiated offering

#### Asset Management

• Strong investor demand, particularly in private and real asset markets, driving strong fundraising growth

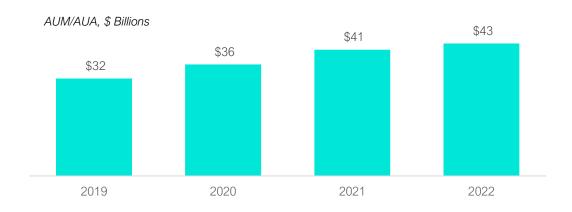
TIEDEMANN GLOBAL

- Longer-locked investment vehicles
   providing greater revenue visibility
- Differentiated investment strategies with performance that is less correlated to the broader markets
- Substantial focus on expanding alternative strategies into the wealth management channel
- Large universe of mid-market managers results in significant M&A opportunities



# AlTi Wealth Management – Highlights

Resilient and expanding global client base



Top 25 Client Asset Composition by Geography



with AlTi

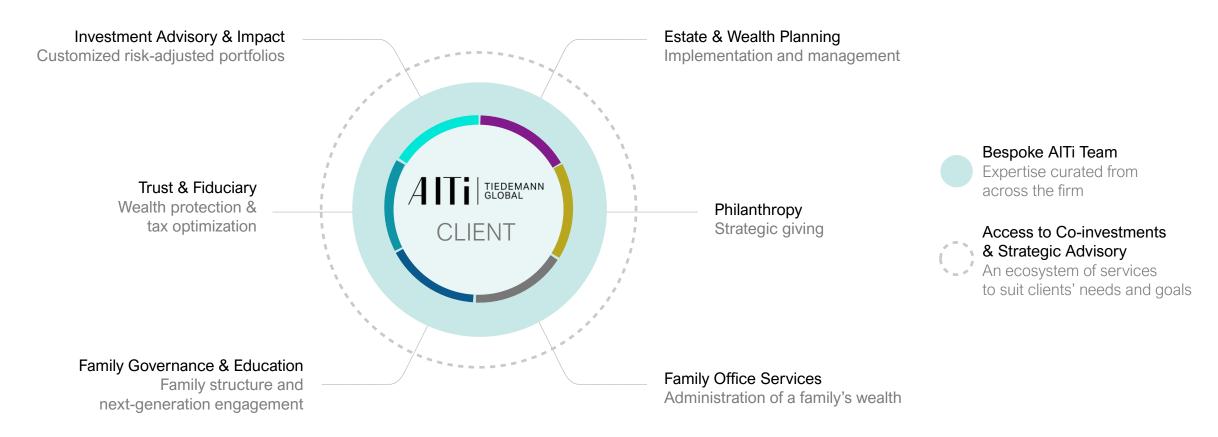
Client Composition by Assets

Scale	<b>\$43B</b> AUM/AUA
Global presence	<b>8</b> Countries with AITi WM offices
High client retention	<b>97%</b> AUM/AUA retention for last four years
Long-tenured clients	<b>9+</b> Years average client tenure
	<u> </u>
Net positive Impact firm	<b>\$3.8B</b> Invested in Impact strategies
Net positive Impact firm Alignment with clients	•
	Invested in Impact strategies \$684M



## Wealth Management – Holistic Solutions

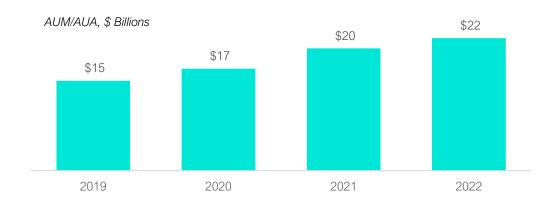
Combining the services of a family office with the depth of a world-class, global institution



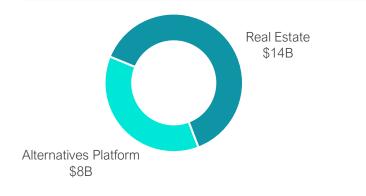


## AlTi Asset Management – Highlights

Differentiated provider of public and private market solutions serving growing alternatives market



Asset Composition by Platform



Scale	<b>\$22B</b> AUM/AUA
Alignment with clients	<b>\$1.2B</b> Invested alongside clients
Experienced team	<b>40+</b> years of operating history across market cycles
Global presence	<b>4</b> International locations (Hong Kong, London, NY and Toronto)
Comprehensive solutions	Public and Private market opportunities and advisory services



# Asset Management – Platform Breakdown

Global network of capabilities built on an end-to-end support platform

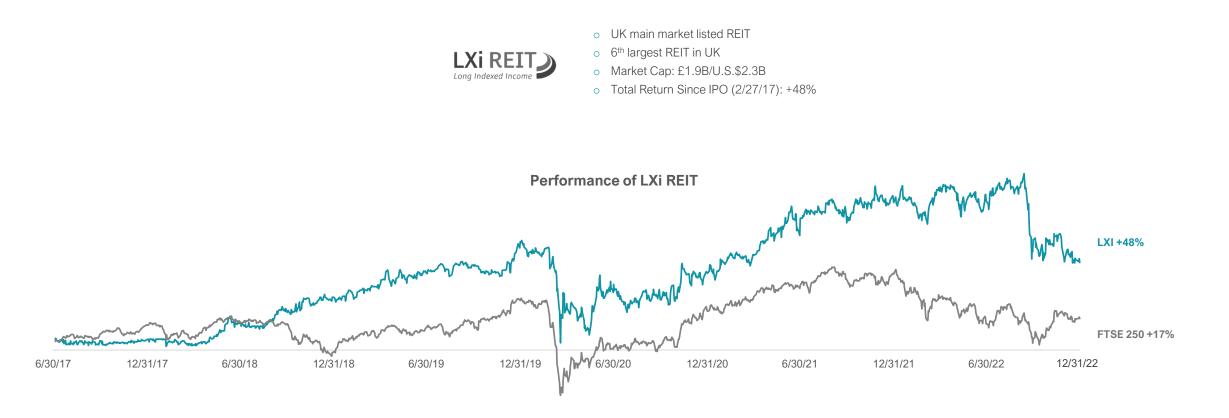
1980	2009	2011	2017
Alternatives Platform Four fund strategies	Real Estate – Private Markets Direct investments – 27 equity and 21 debt transactions realized since inception	Merchant Banking 220+ transactions <sup>(1)</sup>	Real Estate – Public Markets UK REIT
<ul> <li>Strategies</li> <li>Event-Driven Merger Arbitrage</li> <li>Real Estate Bridge Lending</li> <li>Asian Credit Opportunities</li> <li>European Long Short Equity</li> </ul> Focus Uncorrelated investment opportunities in specialist strategies Products Funds, SMAs, SPVs, UCITs, AIF's	<ul> <li>Strategies</li> <li>Forward funding <ul> <li>Development</li> <li>Income</li> </ul> </li> <li>Planning</li> <li>Planning</li> </ul> <li>Beography and sub-sector selection based on themes and teams</li> <li>Products</li> <li>Funds, SPVs</li>	Select ClientsTRADESHIFTImit ConstructelImit ConstructelDMGTJews CorpaImit ConstructelDMGTJews CorpaImit ConstructelImit CorpeFAIRFAX AFRICAImit CorpeDTCRBImit Constructers across both private and public marketsImit ConstructersStrategies and ServicesStrategic Advisory, Private Placements, M&A, Co-investments	StrategyEXERCISEFocusInflation-protected income and capital growthProductsFunds

Investors – Institutional Investors, Multi-family Offices, Single-family Offices, Ultra-High-Net-Worth, Consultants, Sovereign Wealth Funds



# Asset Management: Alternatives Platform

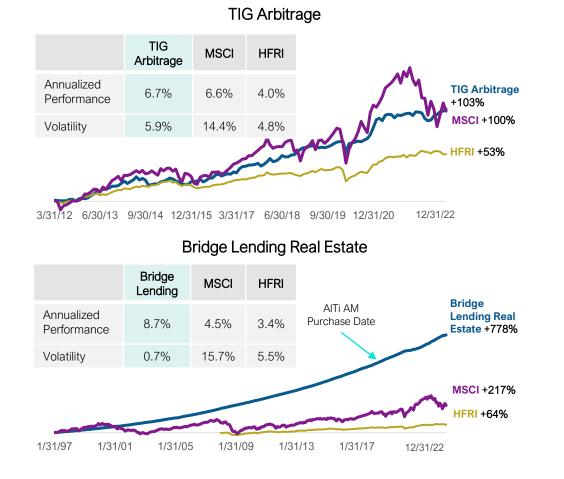
Stable returns against volatile market backdrops





## Asset Management

## Best-in-class performance and uncorrelated returns<sup>1</sup>



#### Euro MSCI HFRI AITi AM Equities European Purchase Date Equities +97% Annualized 12.4% 4.7% 4.3% Performance 10.8% 16.6% 5.7% Volatility **MSCI +42% HFRI +24%** 9/30/18 3/31/17 12/31/17 6/30/19 3/31/20 12/31/20 9/30/21 12/31/22 Asia Credit and Special Situations Asia MSCI HFRI Credit AITi AM Annualized Purchase Date 5.1% 7.4% 3.3% **Asia Credit** Performance +83% 15.3% 5.1% 5.4% Volatility **MSCI +52%** HFRI +32%

8/31/19

11/30/20

12/31/22

2/28/17

5/31/18

#### **European Equities**

Alti Tiedemann Global All inform

All information as of December 31, 2022

(1) Past performance does not guarantee or indicate future results. The historical net performance presented above are unaudited. Please see reference page 41 of the appendix for additional information.

8/30/14



# Clear Value Creation Roadmap

AlTi ecosystem presents significant growth opportunities

	New investment strategies & global presence	<ul> <li>Expand into complementary domestic and international markets</li> <li>Provide clients in four continents with a localized offering while addressing their multi-jurisdictional needs</li> </ul>
		<ul> <li>Expand geographic focus and product offering in asset management</li> </ul>
	Select acquisitions & stakes in strategic managers	<ul> <li>Capture opportunity with identified pipeline of strategic acquisitions and partnerships with strategic managers</li> <li>Increase ownership stakes in best-in-class managers</li> </ul>
	Growth through Impact offering	<ul> <li>Expand Impact strategies across businesses and geographies</li> <li>Increase total assets committed to Impact strategies</li> </ul>
8 8-8	Expanded client base & deepened existing relationships	<ul> <li>Fortify client base through exceptional service and innovative solutions</li> <li>Grow client base enhanced by scale, skills and experience gained in combination</li> </ul>

• Increase existing relationships through new investment solutions and complementary services



## **Demonstrated Track Record**

## Strategic acquisition and integration of asset managers & wealth managers

## Select AITi M&A Examples

#### Wealth Management Illustrative Acquisition Criteria • Expand global footprint • Diversify management fee revenue base Increase scale & talent AUM/AUA at acquisition • Leverage services (i.e., Trust) \$2 to \$10B+ Expand Impact strategy Integrated PRESIDIO ISKANDER CAPITAL HOLBEIN Acquisitions ADVISORS **SALISBURY** threshold Wealth Management

#### **Asset Management**

#### Illustrative Acquisition Criteria

- Uncorrelated to equity markets
- Leverage support platform (distribution, operations)
- Expand management fee revenue base

- Proven and repeatable earnings streams
- AUM/AUA at acquisition \$500M to \$5B+

Participations in **Specialist Managers** 





Zebedee Capital Partners L

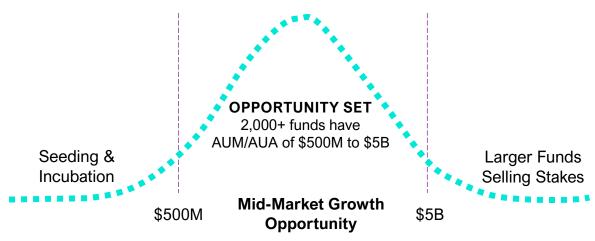
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## M&A Will Continue to be a Key Driver of Growth Compelling universe of opportunities

Transacted AUM/AUA by Asset Class and Share \$ Billions Traditional Alternative Wealth management Combined alternative and wealth management share of total transactions \$4,000 82% 80% \$3,354 \$2,952 \$3,000 91% \$2,000 79% \$1,620 \$1,262 \$1,000 \$-2022 2019 2020 2021

#### **Alternative Asset Management Industry**



- By focusing on mid-sized specialist firms in our target AUM/AUA range, we seek to capitalize on businesses that have reached a growth inflection point.
- We look to accelerate growth by providing efficient, low-touch operational support, strategic guidance and distribution.





# Our Impact

Committed to serving our clients in an objective and transparent way

We succeed together by managing our collective impact on the world.

**Responsible Investing** 

- Multi-asset class portfolios generating quantifiable social & environmental outcomes
- Embedded ESG evaluation throughout the investment process
- Proprietary values-based survey to tailor portfolios to client's Impact & values objective
- ESG and Impact reporting fully integrated into client portfolio reporting

\$3.8<sub>B</sub>

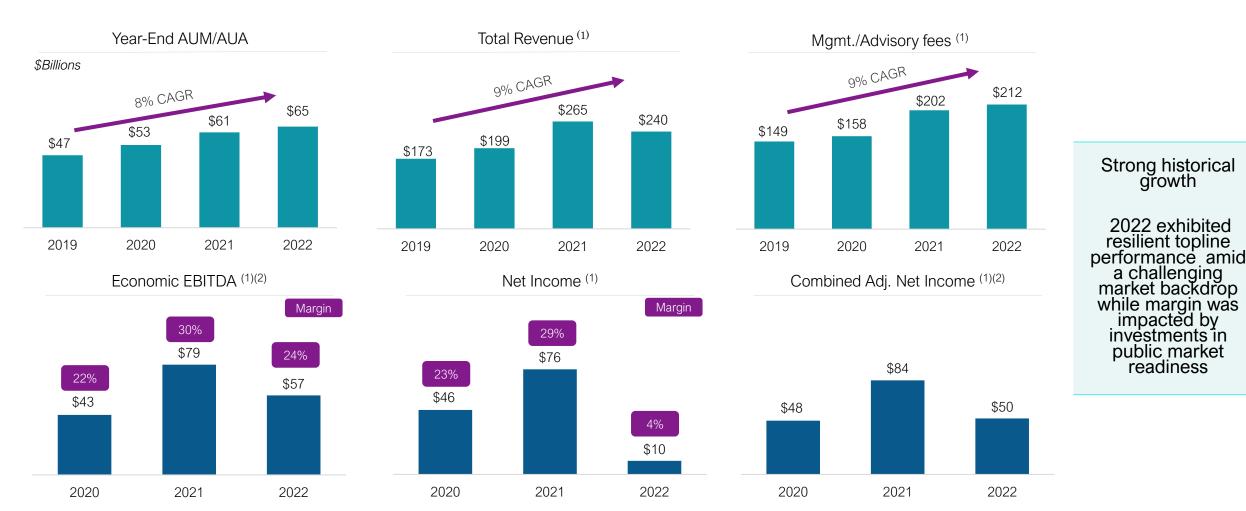
Invested in Impact strategies through 2022



expect to commit to Impact strategies by 2030

## 04. Financial Highlights

## Historical performance



AITi Tiedemann Global

Reflects combined financial results for TWMH, TIG and Alvarium. In \$ millions unless otherwise stated
 For information on and reconciliation of the Company's non-GAAP measures, please refer to page 42



# Our Long-Range Goals

## Reflect continued execution of proven business model

Annual AUM/AUA growth rate	High single-digit percentage
Annual Revenue growth rate	Low-teens percentage
Adjusted EBITDA margin	Expansion to mid 30s (2)

# Liquidity Metrics

## **Existing Capital Structure**

 Pro-forma leverage<sup>(1)</sup> of 2.3x based on 2022 Combined Economic EBITDA

### **New Credit Facility**

- Closed January 3, 2023, in conjunction with business combination
- \$250 million five-year credit facility to pay down subsidiary debt and fund growth initiatives
  - o \$100 million dollar term loan
  - \$150 million revolving credit facility
- Interest rate based on pricing grid based on total leverage ratio
- Amounts drawn at close used to refinance subsidiary debt
- BMO, Fifth Third Bank, PNC Bank, and Texas Capital Bank are Joint Lead Arrangers and Bookrunners. BMO Harris Bank N.A. is the Administrative Agent. Bank of America and CrossFirst Bank are members of the syndicate.

#### Pro-forma Capitalization (1)

\$Millions, unless otherwise stated	2022 x EBITDA	
Cash and Cash Equivalents <sup>(2)</sup>	\$50	
Revolving Credit Facility <sup>(3)</sup>	32	
Term loan <sup>(3)</sup>	98	
Total Debt	\$130	
2022 Combined Economic EBITDA <sup>(4)</sup>	\$57	2 3x
	φοι	2.07

(1) Pro forma for the Senior Credit Facility closed in conjunction with business combination

(2) Includes restricted cash and cash equivalents

(3) Net of issuance costs

(4) For information on and reconciliation of the Company's non-GAAP measures, please refer to page 42

# 05. Governance

# Board of Directors

## Strong governance is at the foundation of our organization

## **Governance Summary**

- Board comprised of representatives of independent directors (6), including Chairman of Cartesian Growth Corporation; and representatives of Alvarium (2) and Tiedemann Advisors and TIG (3)
- Independent directors include former CEOs of major financial institutions, including Citi Private Bank (North America) and Fifth Third Bancorp
- Committees comprised of independent directors in accordance with Nasdaq listing standards

### Strong Corporate Governance Practices

- Separation of Chairman and CEO roles
- Shareholder-friendly Corporate Governance Principles
- Audit, Finance & Risk Committee
- Strong Code of Ethics reflects culture of compliance
- Insider Trading Policy creating limited trading windows and pre-clearance policy
- Focus on cyber-security risk management

#### Board Independence and Diversity

- Diversity of experience across financial services industry
- Diversity of international experience
- Diversity of gender
- Majority independent directors



55% of Directors are diverse <sup>(1)</sup>

## Board of Directors

## **Independent Board Directors**



E

Kevin T. Kabat Timothy Keaney Former Vice-Chairman, CEO Fifth Third Bank Chair



**Judy Lee** MD of Dragonfly LLC

Chair



Tracey B. Warson

Citi Private Bank

Hazel McNeilage Queensland Investment



Peter Yu Cartesian Capital



Committee	Chair
Audit, Finance & Risk	Timothy Keaney
Environmental, Social, Governance & Nominating	Tracey Warson
Human Capital & Compensation	Hazel McNeilage

#### **AITi Board Representatives**





Michael Tiedemann

Nancy Curtin

Spiros Maliagros





Craig Smith

Ali Bouzarif



# **Experienced Leadership**

## Bringing a breadth of global industry experience

## **Executive Team**



Michael Tiedemann CEO **Board Member New York** CREDIT SUISSE Banco Garantia



**Christine Zhao** Chief Financial Officer **New York** BANKOFAMERICA J.P.Morgan



**Kevin Moran** Chief Operations Officer







Chief HR Officer London Rothschild & Co Goldman Sachs



**Claire Verdirame** Chief Marketing Officer London HSBC BARCLAYS



Laurie Jelenek Chief People Officer **New York** TIG



**Colleen Graham** General Counsel **New York CREDIT SUISSE** BOSTON PRIVATE

## Wealth Management



Nancy Curtin CIO - Global WM **Board Member** London BARINGS Schroders



**Craig Smith** Chair - Global WM **Board Member New York** J.P.Morgan Patterson Belknap



**Robert Weeber** International WM **Zurich CREDIT SUISSE** J.P.Morgan

## **Asset Management**



**Spiros Maliagros** Alternatives Platform **Board Member New York** 

SEWARD & KISSEL LLP





Jonathan Goodwin Merchant Banking London

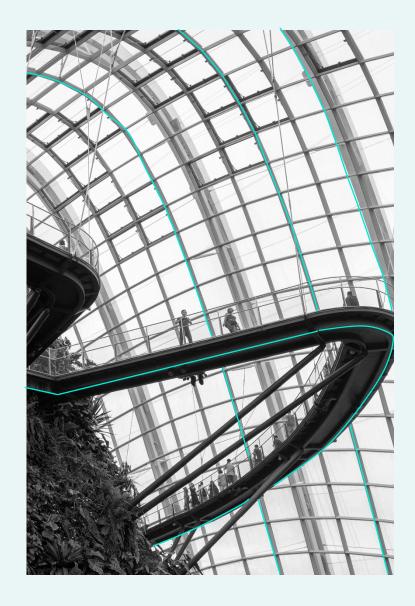
FOUNDERS FORUM LEPE

## Our Commitment to Impact Sustainable practices across corporate activities

Our goal is generating sustainable financial returns with net positive impact. Our strategy and efforts are led by Chief Impact Officer, Jed Emerson.

### **Culture at Core**

- Diversity, Equity & Inclusion is a matter of principle for us and fundamental to how we operate
- Commitment to inclusive culture, hiring practices, educational programs, community involvement and environmental programs
- Value diversity of thought, ideas and perspectives needed to provide best-in-class services



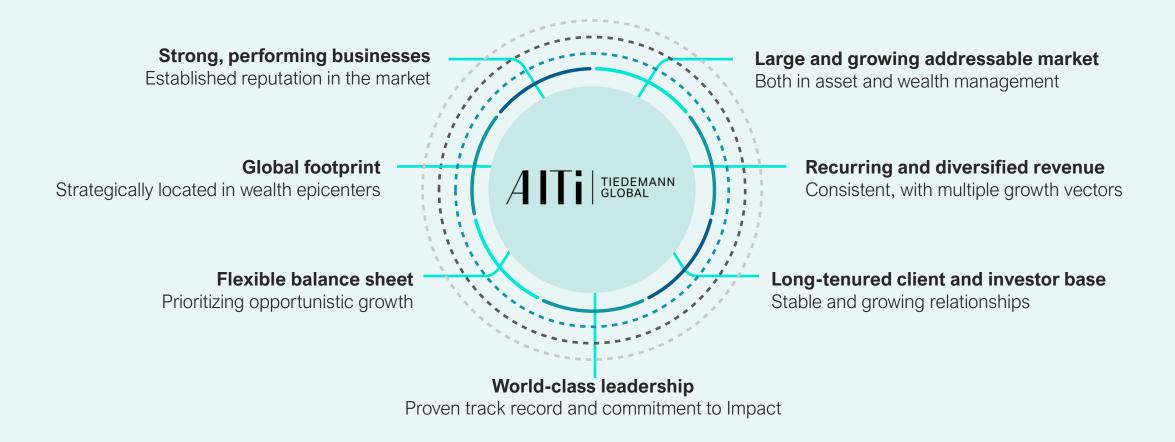
UN PRI

UN Principles for Responsible Investment Signatory since 2018 DEI

Diversity, Equity & Inclusion Belonging Pledge Net Zero Targeting Net Zero carbon emissions by 2030 B Corp Targeting a Benefit Corporation by 2025

# Investment Highlights

Uniquely positioned between global family office solutions and alternative asset management



# 06. Transaction Overview

## **Transaction Overview**

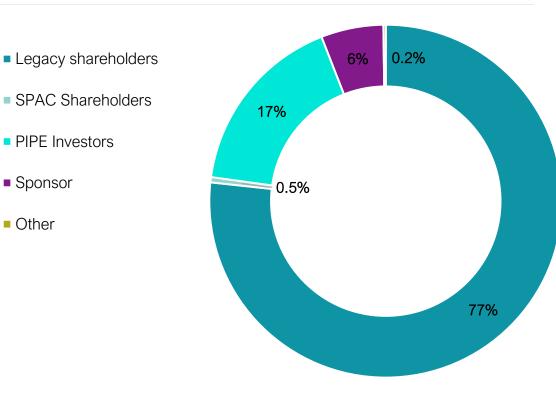
#### **Transaction Structure**

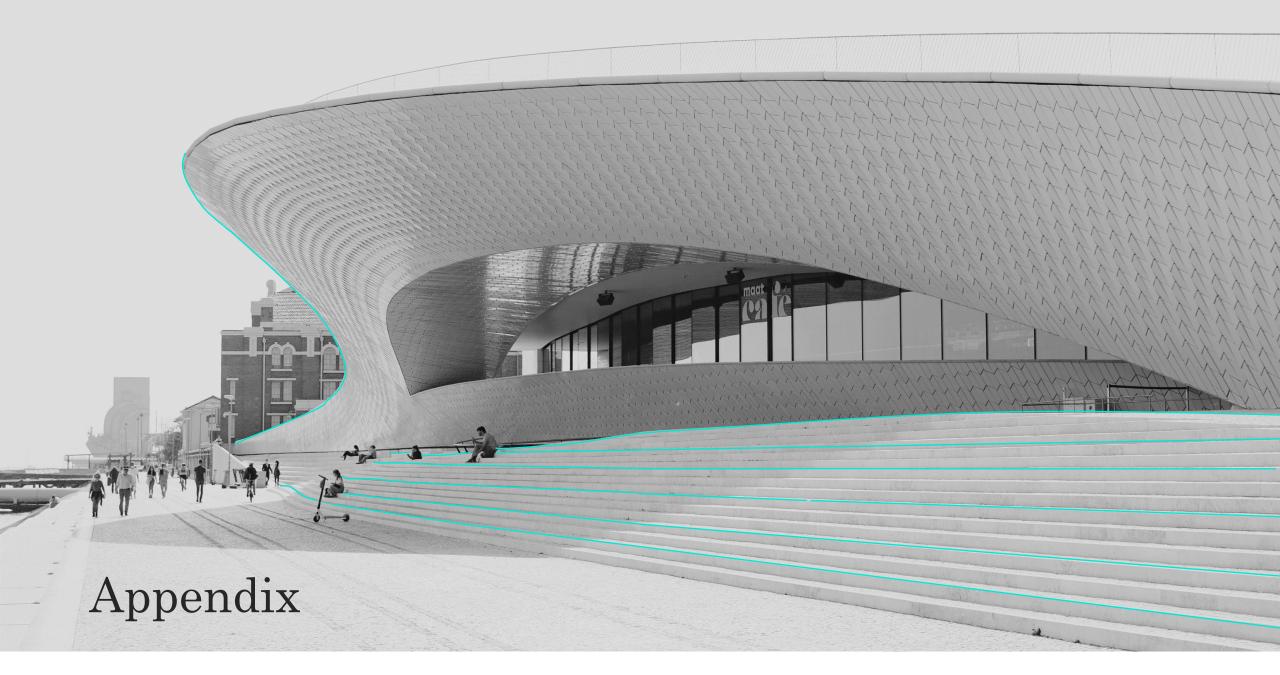
- On January 3, 2023, TWMH, TIG Entities, Alvarium and Cartesian combined to become a publicly listed company.
- The company is listed on Nasdaq under the ticker ALTI
- The transaction, inclusive of the \$165M PIPE investment, and the \$250M Senior Credit Facility, provide capital to support the company's continued growth and future acquisitions

### Permanence, Commitment & Alignment

- 96%+ of equity held by legacy operating partners was rolled into the post-closing company
- Multi-year lock-up for active legacy partners and sponsor:
  - 40%, 30%, 30% released after year one, two and three, respectively

## Shareholder structure <sup>(1)</sup>





## Wealth Management

## Collaborating with clients to create value as they define it

#### **Investment Advisory**

Maximize wealth over the long term by balancing risk and reward through adhering to disciplined risk management and diversification.

Build sophisticated investment portfolios tailored to clients' specific objectives, return expectations, liquidity parameters, tax constraints and risk tolerances.

Provide expanded toolkit of socially responsible, sustainable and Impact investments, customized investment solutions, thematic expertise and proprietary total portfolio Impact reporting.

#### Family Office

Offer tailored outsourced family office solutions and administrative services covering:

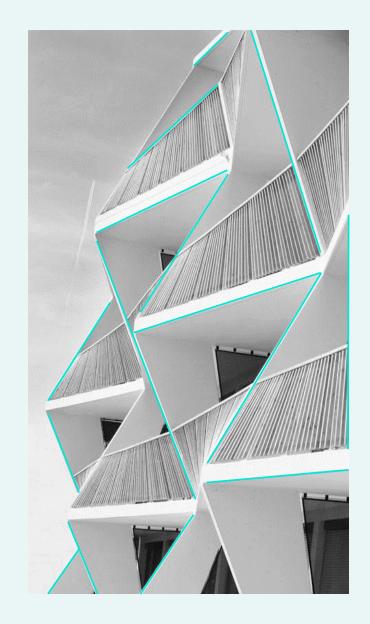
- Family governance and transition services (wealth, estate and multigenerational planning)
- Philanthropy services
- CFO and outsourced family office services
- Lifestyle and special projects

#### Trust, Fiduciary & Administration

Ensure clients' wealth is preserved, protected and distributed as intended.

Provide full corporate trustee and executor services with a highly advantageous benefit of Delaware, Isle of Man and Switzerland situs.

Establish and manage pooled investment structures.



## Asset Management

## Differentiated solutions across alternative strategies

#### **Alternatives Platform**

#### Real Estate – Public & Private

Align with the needs of institutional investors by acquiring growth equity positions in established global specialists with proven and recurring earnings streams.

Focus on identifying uncorrelated investment opportunities in both public and private markets.

Provide opportunity to execute on a portfolio of identified strategic acquisitions and investments in the near term. Select sub-sectors based on in-house industry knowledge and long-term analysis of cyclical and geographic trends.

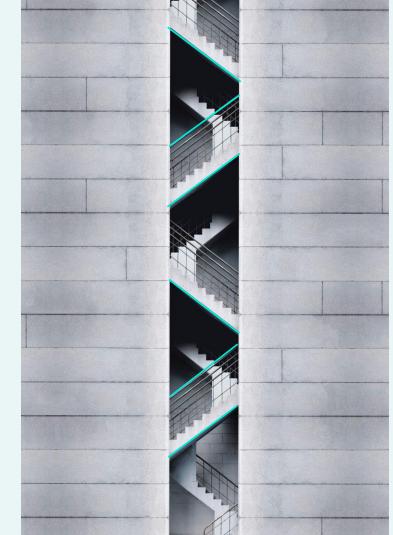
Focus on UK, European and U.S. residential, long-income commercial, student housing, hospitality, added-value development and asset-rich operational companies across the capital stack.

#### **Merchant Banking**

Provide strategic advice, M&A advisory services and capital solutions primarily for familycontrolled entities and entrepreneurled businesses.

Offer co-investment opportunities in growth companies across innovation and Impact through relationships with leading investors.

Focus on the media, consumer, technology and innovation sectors with a global remit.



## Footnotes

#### Slide 21

Past performance does not guarantee or indicate future results. The historical net performance presented above are provided from inception of each fund through December 2022 and are unaudited.

The TIG Arbitrage Strategy returns reflect the deduction of the actual management fees (represents the actual management fees paid by investors for such month which may be lower than the stated management fee) and stated performance fees and expenses at the specified times but do not include the deduction of any applicable taxes, and include the reinvestment of all dividends and other earnings with respect to the fund's assets.

The returns for Real Estate Bridge Lending strategy are based on returns for the flagship Real Estate Bridge Lending Strategy fund provided to TIG by an external strategic manager. Returns were provided net of all fees charged to the flagship fund in this strategy, but did not take into account taxes, change in unit values, third-party expenses, or redemption charges.

The returns for European Equities are based on returns for European Equities' benchmark portfolio. Returns for European Equities provided were net of management and incentive fees, expenses, and applicable taxes.

The returns for Asia Credit and Special Situations are based on returns for the flagship Asia Credit and Special Situations fund provided to the TIG Entities by our External Strategic Manager. Returns for Asia Credit provided were net of management and incentive fees, expenses, and applicable taxes.

Each of the managers managed strategies and/or funds over the relevant periods that are not included in the investment performance information above because they are not the primary strategy and/or fund of the manager. If the performance of the omitted strategies and funds were included, the investment performance shown may be lower. An investor may be subject to different taxation depending on the jurisdiction of the investor or relevant manager.

The MSCI and HFRI performance information is included to show relative market performance for the periods indicated and not as a standard of comparison. Each of HFRI and MSCI differs in numerous respects from the portfolio composition of any fund comprising the investment returns presented. The indices are not included to imply that any fund is comparable to an index in composition or element of risk. Returns for the MSCI are gross of dividend reinvestment. No representation is made hereby with respect to the accuracy or completeness of the index data.

A description of the strategies is provided below:

**TIG Arbitrage:** The TIG Arbitrage strategy is TIG's event-driven strategy based in New York. This strategy, which has approximately \$3.0 billion of AUM as of December 31, 2022, focuses on 0-to-30-day events within the merger process. The investment team employs deep research on each situation in the portfolio with a focus on complex, hostile, up-for-sale situations where our primary research work can drive uncorrelated alpha. The research and investment process is focused on hard catalyst events and is not dependent on deal flow.

**Bridge Lending Real Estate:** The Bridge Lending Real Estate strategy is managed by an external manager based in Toronto and focuses on complex construction, term, and pre-development bridge loans throughout North America. The strategy has approximately \$2.2 billion AUM as of December 31, 2022. The strategy's diversified portfolio primarily consists of first lien mortgages with little to no structural leverage. The team places an emphasis on risk management via rigorous underwriting consisting of borrower analysis, vetting, and extensive monitoring across all major real estate asset classes.

**European Equities:** The European Equities strategy is managed by an external manager based in London. The strategy has approximately \$1.6 billion AUM as of December 31, 2022 and trades the portfolio actively and absolute return-oriented with a focus on financials, cyclicals, and mining and minerals. The strategy is market agnostic and runs with a variable net exposure, equally comfortable net long or net short.

Asia Credit: The Asia Credit strategy is managed by an external manager based in Hong Kong. The strategy has approximately \$1.5 billion AUM as of December 31, 2022, and includes performing, stressed, and distressed bonds and loans throughout the Asia Pacific region. The manager strives to capitalize on what It believes is an under-researched and inefficient market with limited competition and attractive levels of stressed and distressed activity.

## Non-GAAP reconciliation Combined Economic EBITDA

Amounts in \$ millions	2020	Year ended December 31, 2021	2022
Combined Adjusted Net Income, Combined Adjusted EBITDA and Combined Economic EBITDA	2020	2021	
Net income before taxes	46.4	82.3	5.0
Equity settled share-based payments P&L	1.2	5.5	4.2
Covid subsidies	-1.0	0	0
Transaction expenses	0	15.6	28.6
One-time bonuses	2.2	0	1.0
TWMH Partner's payout right	0	0	3.7
Other one-time deal costs	0	0	0.6
Holbein compensatory earn-in	0	0	1.9
Long term incentive plan expenses	0	0	13.2
Legal settlement	6.3	0.6	7.1
Impairment of equity method investment	0	2.4	0
Change in fair value of (gains) / losses on investments	0.3	0	-0.2
Fair value adjustments to strategic investments	-7.7	-15.4	-19.5
One-time fees and charges/Other one-time deal costs	0.2	0	0
Change in fair value of warrant liability	0	0	0
Combined adjusted income before taxes	47.9	91.0	45.6
Adjusted income tax expense	-0.1	-6.6	4.0
Combined Adjusted Net Income	47.8	84.4	49.6
Adjustments related to joint ventures and associates	7.6	3.3	2.0
Interest expense, net	3.4	4.8	10.0
Income tax expense	0.2	6.6	-4.6
Adjusted income tax expense less income tax expense	-0.1	0	0.6
Depreciation and amortization	4.2	4.5	9.6
Combined Adjusted EBITDA	63.1	103.6	67.2
Affiliate profit-share in TIG Arbitrage	-20.0	-25.1	-10.7
Combined Economic EBITDA	\$43.1	\$78.5	\$56.5
Net income margin	23.1%	28.7%	4.2%
Combined Economic EBITDA margin	21.7%	29.6%	23.5%



Assets Under Management and Assets Under Advisement. For financial presentation purposes, total assets under management and assets under advisement ("AUM") of AITi Global consists of: (i) assets under advisement ("AUA") and assets under management ("AUM") of TWMH; (ii) AUM of TIG Entities; and (iii) AUA and AUM of Alvarium.

AUM / AUA of TWMH includes billable and non-billable assets. Billable assets represent the portion of assets on which TWMH charges fees. Non-billable assets are exempt of fees. They consist of assets such as cash and cash equivalents, real estate, investment consulting assets and other designated assets. As of December 31, 2022, TWMH's AUM / AUA is \$29.9 billion; AUM accounts for \$19.3 billion and AUA accounts for \$10.6 billion.

AUM / AUA of Alvarium includes billable and non-billable assets. Billable assets represent the portion of assets on which Alvarium charges fees; these are assets in which Alvarium is acting in a fiduciary capacity as well as coinvestment assets. For the purpose of calculating co-investment assets, Alvarium includes the gross asset value of all assets managed or supervised by operating partner subsidiaries, affiliates and joint ventures in which Alvarium holds either a majority or minority stake. Non-billable assets are exempt of fees. As of December 31, 2022, Alvarium's AUM / AUA was \$26.8 billion.

AUM of the TIG Entities includes the assets under management of each of the TIG Entities' external strategic managers. External strategic managers are those managers in which the TIG Entities have made an external investment, and the strategies of these managers include Real Estate Bridge Lending, European Long/Short Equity and Asian Credit. As of December 31, 2022 the TIG Entities' AUM was \$8.3 billion; internal strategies account for \$3.0 billion and external strategic managers account for a combined \$5.3 billion.

Unless otherwise defined, AUM refers to assets on which a business provides continuous and regular billable supervisory or management services. As noted, the AUM of each of the TIG Entities and AITi Global includes the AUM of the TIG Entities' external strategic managers as we believe including such AUM presents a more accurate depiction of the respective businesses. However, the AUM of the external strategic managers should not be viewed as part of the AUM of the TIG Entities or AITi Global for regulatory and/or statutory purposes under the U.S. Investment Advisers Act of 1940, as amended.

**Economic EBITDA.** For financial presentation purposes, Economic EBITDA represents management's view of the underlying economic earnings generated by the Company after the recognition of a profit by the Company after the recognition of a profit by the AlTi Global.

Mgmt./Advisory Fees. Mgmt/Advisory fees represent fees recurring in nature, primarily management fees.

## Thank You

