

First Quarter 2024 Earnings | May 10, 2024

Notes and Important Disclosures

This Presentation (together with oral statements made in connection herewith, the "Presentation") is for informational purposes only to assist interested parties in evaluating AlTi Global, Inc. (along with its consolidated subsidiaries, "AlTi Global" or the "Company").

About AlTi Global

AITi Global is a leading independent global wealth and alternatives manager providing entrepreneurs, multigenerational families, institutions, and emerging next-generation leaders with fiduciary capabilities as well as alternative investment strategies and advisory services. AITi Global's comprehensive offering is underscored by a commitment to impact or values-aligned investing and generating a net positive impact through its business activities. The firm currently manages or advises on approximately \$71 billion in combined assets and has an expansive network across three continents.

No Offer or Solicitation

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Additional Information and Where to Find It

The Company has filed a preliminary proxy statement on Schedule 14A with the SEC and intends to file a definitive proxy statement for the 2024 annual meeting of stockholders (the "definitive proxy statement") and other relevant materials in connection with the investment transactions described in this presentation and the Company's solicitation of proxies for use at either the 2024 annual meeting of stockholders of the Company ("stockholders") or a special meeting of stockholders, or at any adjournment or postponement thereof, to vote in favor of approval of amendments to the Company's amended and restated certificate of incorporation and the issuance of an amount of shares of Class A Common Stock to Allianz equal to 20% or more of the pre-transactions issued and outstanding shares of Class A Common Stock and Class B Common Stock, taken together and, in the case of the 2024 annual meeting of stockholders, to vote on any other matters that shall be voted upon at the Company's 2024 annual meeting of stockholders, such as the election of directors. The definitive proxy statement will be mailed to the stockholders of record as of May 1, 2024 (the "record date"). Before making any voting or investment decision with respect to the transactions, investors and stockholders are urged to read the preliminary proxy statement and, when available, definitive proxy statement and the other relevant materials when they become available because they will contain important information about the transactions. The preliminary proxy statement, definitive proxy statement and other relevant materials (when they become available), and any other documents filed by the Company with the SEC, may be obtained free of charge at the SEC's website at www.sec.gov. In addition, investors and stockholders of the Company may obtain free copies of the documents filed with the SEC from https://ir.alti-global.com/financial-information/sec-filings.

Notes and Important Disclosures

Forward-Looking Statements

Some of the statements in this press release may constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 (the "Securities Act"), Section 21E of the Securities Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact are forwardlooking. Words such as "anticipate." "believe." "continue." "estimate." "expect." "future." "intend." "may." "plan" and "will" and similar expressions identify forward-looking statements. Forward-looking statements reflect management's current plans, estimates and expectations and are inherently uncertain. The inclusion of any forward-looking information in this press release should not be regarded as a representation that the future plans, estimates or expectations contemplated will be achieved. Forward-looking statements are subject to various risks, uncertainties and assumptions. Important factors that could cause actual results to differ materially from those in forward-looking statements include, but are not limited to, global and domestic market and business conditions, successful execution of business and growth strategies and regulatory factors relevant to our business, as well as assumptions relating to our operations, financial results, financial condition, business prospects, growth strategy and liquidity and the risks and uncertainties described in greater detail under "Risk Factors" included in AlTi's registration statement on Form 10-K filed March 22, 2024, and in the subsequent reports filed with the Securities and Exchange Commission (the "SEC"), as such factors may be updated from time to time. We undertake no obligation to revise or update any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by law.

Financial Information

The financial information and data contained in this Presentation is unaudited and does not conform to Regulation S-X promulgated under the Securities Act. Accordingly, such information and data may not be included in, may be adjusted in or may be presented differently in, any registration statement that may be filed by AITi Global.

Due to rounding, numbers presented throughout this Presentation may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

Industry and Market Data

Certain information contained in this Presentation relates to or is based on studies, publications, surveys and AITi Global's own internal estimates and research. In addition, all of the market data included in this Presentation involves a number of assumptions and limitations, and there can be no guarantee as to the accuracy or reliability of such assumptions. Finally, while AITi Global believes its internal research is reliable, such research has not been verified by any independent source and none of AITi Global or any of its affiliates nor any of their respective control persons, officers, directors, employees or representatives make any representation or warranty with respect to the accuracy of such information.

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Use of Non-GAAP Financial Measures

The non-GAAP financial measures contained in this presentation (including, without limitation, Adjusted Net Income, Adjusted EBITDA and EBITDA) are not GAAP measures of AlTi Global's financial performance or liquidity and should not be considered as alternatives to net income (loss) as a measure of financial performance or cash flows from operations as measures of liquidity, or any other performance measure derived in accordance with GAAP. A reconciliation of such non-GAAP measures to their most directly comparable GAAP measure is included in the Appendix of this presentation. You are encouraged to evaluate each adjustment to non-GAAP financial measures and the reasons management considers it appropriate for supplemental analysis. AlTi Global believes that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends. Our presentation of these measures should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items. In addition, these measures may not be comparable to similarly titled measures used by other companies in our industry or across different industries.

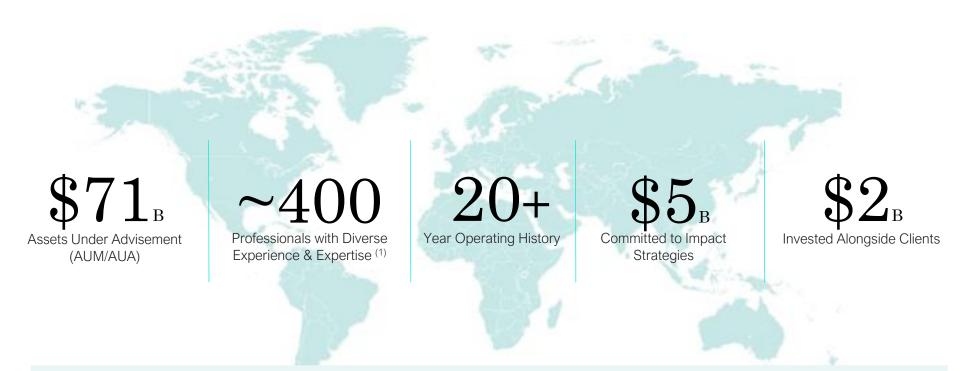
Forward-looking Non-GAAP

The Company is not able to reconcile its forward-looking non-GAAP estimates of Adjusted EBITDA margin without unreasonable effort because of the inherent difficulty of accurately forecasting the occurrence and financial impact of the various adjusting items necessary for such reconciliation that have not yet occurred, are out of its control, or cannot be reasonably predicted, which could have a material impact on its future GAAP financial results.



AlTi at a Glance

Delivering transformational ideas that create enduring value



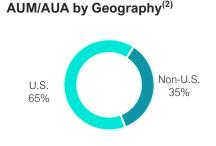
Global footprint with presence in 20 major financial centers (1)

Unique business model combines UHNW wealth management with targeted expertise in alternatives

Wealth Management

| Scale | \$53.5B AUM/AUA |
|--------------------------|---|
| Recurring revenues | 99% In 1Q'24 |
| High client retention | 97% Client retention since 2020 |
| Long-tenured clients | ~8 Years average client tenure |
| Net positive Impact firm | \$4.6B Invested in Impact strategies |

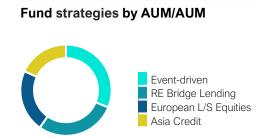




Strategic Alternatives

| Scale | \$17.5B ⁽¹⁾ AUM/AUA |
|-------------------------|--|
| Recurring revenues | 88% In 1Q'24 |
| Alignment with clients | \$1.1B Invested alongside clients |
| Experienced team | 40+ Years Years of operating history across market cycles |
| Comprehensive solutions | Uncorrelated strategies and private real estate investment |
| | |





Note: Information as of March 31, 2024, unless otherwise noted.

- 1) Manager stakes consolidate 100% of AUM/AUA.
- 2) Top 25 Client Asset composition by geography.

AlTi's growth is powered by three strong secular tailwinds

Generational Wealth Transfer⁽¹⁾

U.S. Wealth Transfer (2021-2045P)

\$84T

Baby Boomers & Older

GenX and Millennials

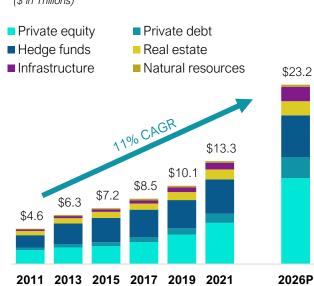


Foundations, Charities, and Endowments

\$84 trillion wealth transfer creates opportunities for firms that deliver impact, innovation & engagement to clients

Global Demand for Alternatives⁽²⁾

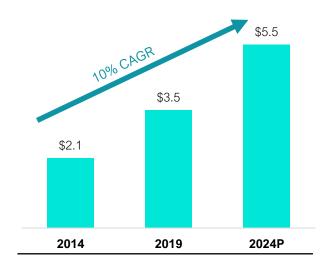
Alternative AUM/AUA Growth and Forecast (2011-2026P) (\$ in Trillions)



Shifting To Independence⁽¹⁾

U.S. Independent Advisor AUM/AUA (2014-2024P)(3)

(\$ in Trillions)



Wealth clients seek advice that is independent, customized, aligned & integrated

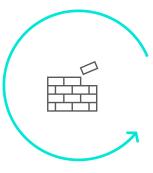
¹⁾ Source: Cerulli Associates.

⁽²⁾ Source: Pregin

Includes independent registered advisors, hybrid registered advisors and multi-family offices.

Investment thesis

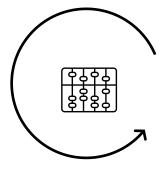


















Comprehensive platform approach

Attractive business lines across Wealth Management and Strategic Alternatives with complementary growth drivers

Growing global footprint

Offices in leading financial centers, on three continents, with plans to expand into other attractive international markets

Identified pipeline of inorganic growth opportunities

Proven track record of executing accretive acquisitions in the Wealth Management and Strategic Alternatives sectors

Destination of choice for UHNW wealth managers

As an independent, global platform with long-tenured clients and an extensive suite of services, AlTi is the optimal partner for firms seeking consolidation

Recurring and diversified revenue

Foundation of stable and predictable revenues, with multiple growth vectors

World-class leadership

Decades of experience in global financial services bolstered by partnerships with Allianz X and CWC

Strong capital structure

Strengthened balance sheet with ample capital to execute organic and inorganic growth plan

Substantial, expanding addressable market

Powered by multidecadal trajectories in Wealth Management and Strategic Alternatives



First quarter 2024 highlights

Financial⁽¹⁾

- Revenues of \$50.8 million
- 96% of Total Revenues are recurring
- GAAP Net Income of \$22 million, Adjusted Net Income of \$0.2 million
- Adjusted EBITDA of \$6.8 million

Key Performance Metrics

Wealth Management

\$53.5 billion of AUM/AUA, increased 17% YoY and 5% QoQ

Strategic Alternatives

• \$17.5 billion of AUM/AUA, decreased 17% YoY and 14% QoQ largely related to the sale of LXi, which removed \$2 billion in assets

Corporate

- Completed the acquisition of East End Advisors, a NY- based MFO with ~\$6 billion in AUM
- Received \$115 million investment from Constellation Wealth Capital, remaining \$35 million expected to close in May
- Completed the sale of LXi REIT advisors
- Announced the purchase of Envoi, a Minneapolis-based MFO with ~\$3 billion in AUM in May
- Completed our acquisition of the remaining 50% stake in UK-based Pointwise in May
- Completed the sale of the European trust and private office services businesses, previously held for sale assets, in May

First Quarter 2024

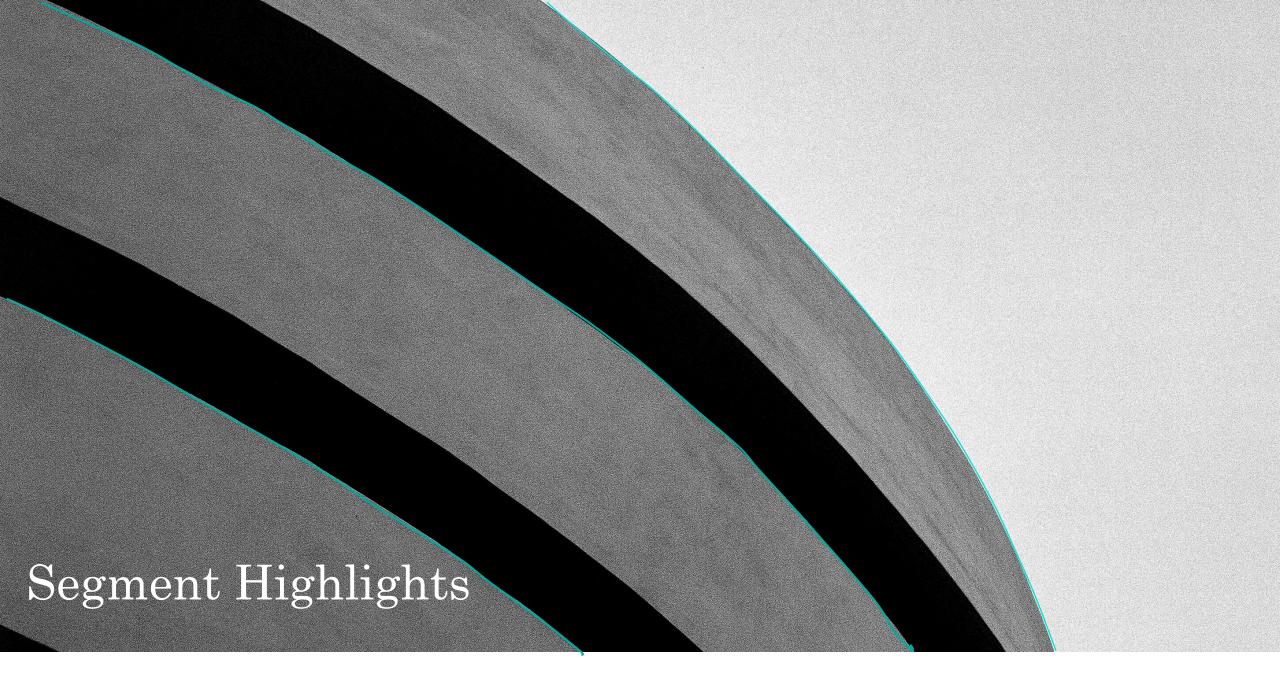
Select Financial and Operating Metrics

- **Revenue** of \$51M decreased 12% YoY due primarily to lower distributions from investments. Management fees were essentially flat and 96% of total revenues in the quarter were from recurring fees.
- Total Operating Expenses of \$65M decreased 35% YoY demonstrating the progress we achieved in executing our cost saving initiatives. Normalized operating expenses, which exclude non-cash compensation, expenses related to severance costs, depreciation and amortization, and certain transaction and deal-related expenses, were \$45M, an \$8M decrease from the comparable period in 2023. Excluding incentive compensation, cash compensation costs decreased \$6M, or 20% from the prior year period.
- **Other Income** of \$37M due primarily from positive mark-to-market from certain items accounted at fair value, including earn-out liabilities and the tax receivable agreement.
- Adjusted EBITDA of \$7M decreased YoY, driven primarily by lower distributions from investments compared to the comparable period in 2023.
- Adjusted Net Income was \$0.2M.
- AUM/AUA of \$71B, composed of Wealth Management \$54B and Strategic Alternatives \$17B.

| (\$ in Millions) | 1Q'24 | 1Q'23 | 4Q'23 ⁽²⁾ |
|-----------------------------------|--------|----------|----------------------|
| Revenue | \$50.8 | \$58.0 | \$91.7 |
| Mgmt./Advisory Fees | 46.2 | 46.5 | 45.9 |
| Incentive Fees | 0.2 | 0.6 | 41.4 |
| Distributions from Investments(1) | 4.2 | 10.0 | 2.4 |
| Other Income/Fees | 0.3 | 1.0 | 2.1 |
| Total Operating Expenses | \$65.5 | \$101.5 | \$111.5 |
| Operating Income (Loss) | (14.7) | (43.4) | (19.8) |
| Other Income (Loss) | 36.8 | (42.2) | (57.4) |
| GAAP Net Income (Loss) | \$21.7 | \$(90.3) | \$(79.3) |
| Adjusted Net Income | \$0.2 | \$2.5 | \$(1.9) |
| Adjusted EBITDA | \$6.8 | \$10.8 | \$9.5 |
| Adjusted EBITDA Margin | 13% | 19% | 10% |
| AUM/AUA (\$B) | \$71.0 | \$53.0 | \$71.4 |

⁽¹⁾ Includes \$2.7M and \$2.4M in management fees from External Strategic Managers in Q1 2024 and Q1 2023, respectively.

⁽²⁾ Q4 2023 results throughout this presentation reflect immaterial changes to the previously reported figures.



Wealth Management

Select Financial and Operating Metrics

- **Revenue** of \$37M increased 17% YoY, consistent with AUM/AUA growth in the period. 99% of revenues in Q1 2024 were from recurring fees.
- **Total Operating Expenses** of \$43M decreased \$12M, or 22%, over the comparable period in 2023. Normalized operating expenses, which exclude non-cash compensation, expenses related to severance costs, depreciation and amortization, and certain transaction and deal-related expenses, were \$31M, \$2M higher than the same quarter in the prior year primarily driven by organizational growth.
- **Adjusted EBITDA** of \$7M increased 60% YoY, driven by the strong revenue growth in the period.
- **AUM/AUA** of \$54B increased 17% over the comparable quarter of 2023 resulting from robust market performance and the Singapore and Lugano MFO acquisitions closed in 2023.

| (\$ in Millions) | 1Q'24 | 1Q'23 | 4Q'23 |
|--------------------------|--------|--------|---------|
| Revenue | \$36.8 | \$31.5 | \$37.5 |
| Mgmt./Advisory Fees | 36.6 | 31.5 | 35.7 |
| Incentive Fees | 0.0 | 0.0 | 1.7 |
| Other Income/Fees | 0.2 | 0.0 | 0.1 |
| Total Operating Expenses | \$43.0 | \$55.1 | \$57.7 |
| Operating Income (Loss) | (6.2) | (23.6) | (20.1) |
| Adjusted EBITDA | \$6.7 | \$4.2 | \$(6.6) |
| Adjusted EBITDA Margin | 18% | 13% | NM |
| AUM/AUA (\$B) | \$53.5 | \$45.6 | 51.0 |

Wealth Management

Operating Metrics – AUM/AUA

| Wealth Management |
|---------------------|
| AUM: \$35.5 billion |
| AUA: \$53.5 billion |

Assets Under Advisement (AUA)

| (\$ in Millions) | 1Q'24 | 4Q'23 | 1Q'23 |
|--------------------|----------|----------|----------|
| Beginning Balance: | \$51,036 | \$48,475 | \$42,541 |
| Change | 2,464 | 2,561 | 3,082 |
| AUA at Period End | \$53,500 | \$51,036 | \$45,623 |
| Average AUA | \$52,268 | \$49,756 | \$44,082 |

Assets Under Management (AUM)

| (\$ in Millions) | 1Q'24 | 4Q'23 | 1Q'23 |
|--|----------|----------|----------|
| Beginning Balance: | \$34,525 | \$32,928 | \$27,961 |
| New Clients, Net | (198) | (241) | 1,121 |
| Cash Flow, Net | (37) | (71) | 624 |
| Market Performance, net | 1,583 | 2,090 | 702 |
| Acquisitions/Divestments | - | (180) | - |
| Assets Subject to Change in Billing Methodology | (415) | - | - |
| AUM at Period End | \$35,458 | \$34,525 | \$30,408 |
| Average AUM | \$34,992 | \$33,726 | \$29,185 |

Wealth Management

Accretive acquisitions that densify and expand presence in key domestic markets

Wealth Management

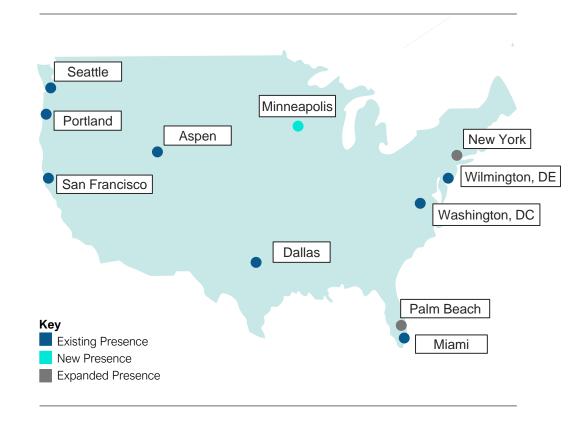
Announced acquisitions of two multi-family offices

East End Advisors

- New York-based independent advisory firm with ~\$6B AUM
- Acquired 100% of the company in April 2024
- Deepens presence in key U.S. markets (New York and Palm Beach)
- Enhances Outsourced Chief Investment Officer (OCIO) capabilities
- Completed in April 2024

Envoi

- Minneapolis-based UHNW wealth manager with ~\$3B AUM
- Agreed to acquire 100% of the company in May 2024
- Expands operations to the Midwest region of the U.S., fortifying ALTI's domestic footprint
- Expected to close on July 1, 2024



Information as of March 31, 2024, unless otherwise noted.

Strategic Alternatives

Select Financial and Operating Metrics

- Revenue of \$14M decreased \$13M largely driven by reduced distributions from investments and lower assets compared to the comparable period in 2023. In addition, the prior year included approximately \$2M in management fees related to a public real estate fund which was deconsolidated from our results starting in the third quarter of 2023. Recurring revenues in Q1 2024 were 88%.
- Total Operating Expenses of \$22M decreased by \$24M, or 52%. Normalized operating expenses, which exclude non-cash compensation, expenses related to severance costs, depreciation and amortization, and certain transaction and deal-related expenses were \$15M, a \$10M decrease from the comparable period in 2023 reflecting the significant impact of our streamlining and cost saving initiatives.
- Adjusted EBITDA decreased to \$0.1M reflecting the reduction in revenues.
- **AUM/AUA** of \$17B decreased 17% largely related to the sale of LXi, which removed \$2 billion in assets, and the repositioning of the real estate business which resulted in decreased assets as we exited or restructured certain deals.

| (\$ in Millions) | 1Q'24 | 1Q'23 | 4Q'23 |
|----------------------------------|--------|--------|--------|
| Revenue | \$14.0 | \$26.5 | \$54.2 |
| Mgmt./Advisory Fees | 9.6 | 15.0 | 10.1 |
| Incentive Fees | 0.2 | 0.6 | 39.8 |
| Distribution from Investments(1) | 4.2 | 10.0 | 2.4 |
| Other Income/Fees | 0.1 | 0.9 | 1.9 |
| Total Operating Expenses | \$22.4 | \$46.3 | \$53.8 |
| Operating Income (Loss) | (8.5) | (19.8) | 0.3 |
| Adjusted EBITDA | \$0.1 | \$6.6 | \$16.1 |
| Adjusted EBITDA Margin | 0.5% | 25% | 28% |
| AUM/AUA (\$B) | \$17.5 | \$21.1 | \$20.4 |

⁽¹⁾ Includes \$2.7M and \$2.4M in management fees from External Strategic Managers in Q1 2024 and Q1 2023, respectively.

⁽²⁾ Amounts presented for prior periods have been adjusted as needed to conform with current period presentation.

Note: Due to rounding, numbers presented throughout this presentation may not add up precisely to the totals provided.

Strategic Alternatives

Operating Metrics – AUM/AUA

| Strategic Alternatives |
|------------------------|
| AUM: \$2.6 billion |
| AUA: \$17.5 billion |

Real Estate - Public & Private Funds

| (\$ in Millions) | 1Q'24 | 4Q'23 | 1Q'23 |
|----------------------------|----------|----------|----------|
| Beginning Balance: | \$12,720 | \$11,989 | \$14,130 |
| Change | (2,747) | 742 | (1,308) |
| AUM/AUA at quarter end (1) | \$9,973 | \$12,720 | \$12,822 |
| Average AUM/AUA | \$11,347 | \$12,167 | \$13,476 |

Alternatives Platform

| (\$ in Millions) | January 1, 2024 | Gross Appreciation | New Investments | Subscriptions | Redemptions | Distributions | March 31, 2024 | Average AUM/AUA |
|-------------------------------------|-----------------|-----------------------|--------------------|---------------|-------------|---------------|----------------|--------------------|
| Event-driven | \$2,382 | \$(5) | - | \$83 | (\$201) | (\$6) | \$2,253 | \$2,318 |
| External Strategic Managers: | | | | | | | | |
| Real Estate Bridge Lending (2) | 2,194 | (57) | - | - | - | 6 | 2,143 | 2,169 |
| European Long Short Equities | 1,676 | 26 | - | . 14 | (26) | (6) | 1,684 | 1,680 |
| Asian Credit and Special Situations | 1,388 | 90 | - | . 15 | (57) | (17) | 1,419 | 1,404 |
| External Strategic Managers | 5,258 | 59 | - | - 29 | (83) | (17) | 5,246 | 5,253 |
| Total AUM/AUA | \$7,640 | \$54 | - | \$112 | (\$284) | (\$23) | \$7,499 | \$7,571 |

See definitions in the Appendix.

⁽¹⁾ AUA is reported with a one-quarter lag for HLIF as management fees are billed on that basis.

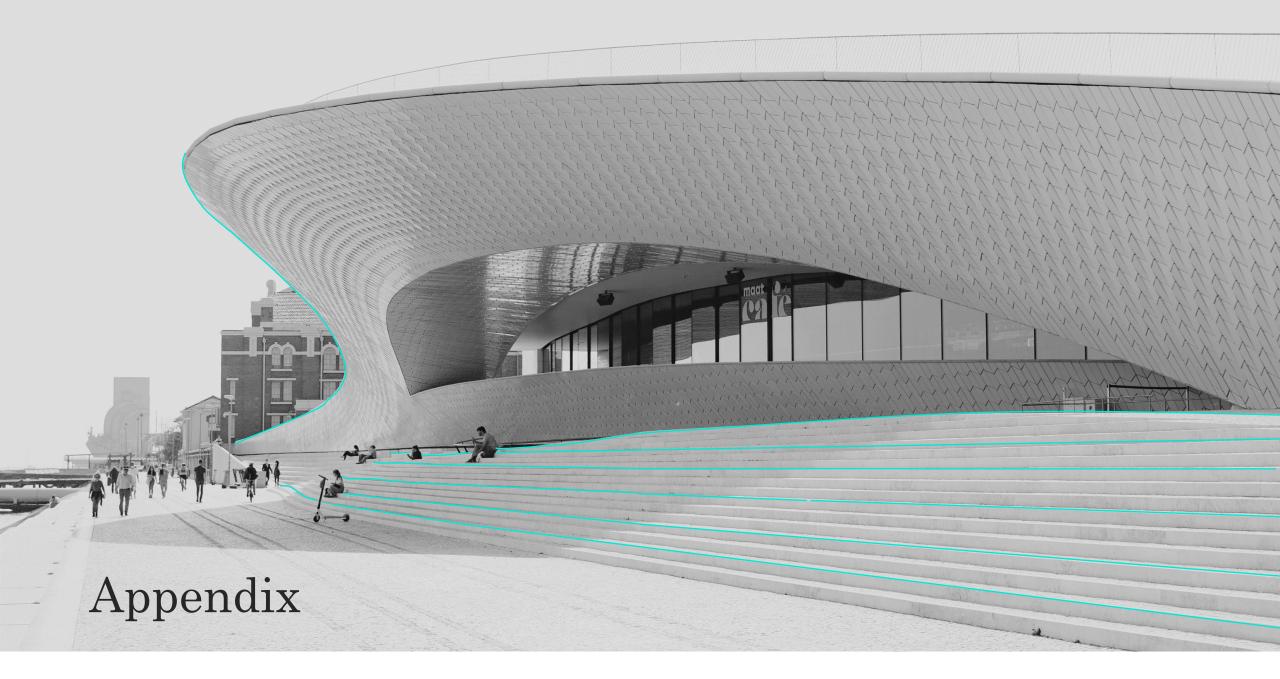
⁽²⁾ The fair value of this investment is reported on a one-month lag.

Strategic Alternatives

Operating Metrics – Fund Performance

Alternatives Platform Fund Performance(1)

| (\$ in Millions) | 1Q'24 | 4Q'23 | 3Q'23 | 2Q'23 | 1Q'23 |
|-------------------------------------|---------|---------|---------|---------|-------|
| Event-driven | (0.26%) | 5.40% | 4.95% | (0.35%) | 0.25% |
| External Strategic Managers: | | | | | |
| Real Estate Bridge Lending | 0.40% | 0.34% | 1.24% | 0.75% | 0.67% |
| European Long Short Equities | 1.64% | (0.11%) | 0.07% | (1.60%) | 2.31% |
| Asian Credit and Special Situations | 5.37% | 3.20% | (0.01%) | (0.74%) | 2.28% |



Consolidated Income Statement

| (\$ in Thousands, except share data) | 1Q'24 | 1Q'23 | | |
|---|--------------|-------------|--|--|
| Revenue | Unaudited | Unaudited | | |
| Management/advisory fees | \$ 46,224 | \$ 46,470 | | |
| Incentive fees | 163 | 577 | | |
| Distributions from investments | 4,170 | 10,030 | | |
| Other income/fees | 255 | 970 | | |
| Total income | 50,812 | 58,047 | | |
| Operating Expenses | | | | |
| Compensation and employee benefits | 39,557 | 63,172 | | |
| Systems, technology and telephone | 4,314 | 3,828 | | |
| Sales, distribution and marketing | 765 | 526 | | |
| Occupancy costs | 3,477 | 3,180 | | |
| Professional fees | 11,370 | 22,884 | | |
| Travel and entertainment | 1,411 | 1,946 | | |
| Depreciation and amortization | 2,567 | 4,517 | | |
| General, administrative and other | 2,019 | 1,432 | | |
| Total operating expenses | 65,480 | 101,485 | | |
| Total operating income (loss) | (14,668) | (43,438) | | |
| Other Income (Expenses) | | | | |
| Gain (loss) on investments | (3,661) | 3,068 | | |
| Gain (loss) on TRA | 5,933 | 81 | | |
| Gain (loss) on warrant liability | (340) | (12,942) | | |
| Gain (loss) on earn-out liability | 39,454 | (29,206) | | |
| Interest expense | (4,840) | (3,261) | | |
| Interest income | 260 | - | | |
| Other income (expense) | 30 | 58 | | |
| Income (loss) before taxes | 22,108 | (85,640) | | |
| Income tax (expense) benefit | (363) | (4,650) | | |
| Net income (loss) | 21,745 | (90,290) | | |
| Net loss (income) attributed to non-controlling interests in subsidiaries | (7,604) | (21,550) | | |
| Net income (loss) attributable to AITi Global, Inc. | \$ 29,349 | \$ (68,740) | | |
| Net Income (Loss) Per Share | | | | |
| Basic | \$ 0.38 | \$ (1.19) | | |
| Diluted | \$ 0.18 | \$ (1.19) | | |
| Weighted Average Shares of Class A Common Stock Outstanding | | | | |
| Basic | 66,718,427 | 57,546,811 | | |
| Diluted | 120,561,316 | 57,546,811 | | |

Consolidated Balance Sheet

| (\$ in Thousands, except share data) Assets | As of March 31, 2024 Unaudited | | As of December 31, 2023 Audited | | |
|---|-----------------------------------|-----------|----------------------------------|-----------|--|
| Cash and cash equivalents | Oridat | 134,237 | | 15,348 | |
| Fees receivable, net | | 35,087 | | 70.421 | |
| Investments at fair value | | 160,469 | | 165,894 | |
| Equity method investments | | 12,137 | | 14,194 | |
| Intangible assets, net of accumulated amortization | | 432,247 | | 435,677 | |
| Goodwill | | 408,209 | | 411,634 | |
| Operating lease right-of-use assets | | 48,851 | | 48,313 | |
| Other assets | | 53,740 | | 48,182 | |
| | | | | 40,102 | |
| Contingent consideration receivable | | 1,931 | | EC CO | |
| Assets held for sale | | 13,030 | | 56,634 | |
| Total assets | \$ | 1,299,938 | \$ | 1,266,297 | |
| Liabilities | | | | | |
| Accounts payable and accrued expenses | \$ | 31,930 | \$ | 37,156 | |
| Accrued compensation and profit sharing | | 36,016 | | 61,768 | |
| Accrued member distributions payable | | 4,618 | | 7,271 | |
| Warrant liabilities, at fair value | | 2,820 | | | |
| Earn-out liability, at fair value | | 23,920 | | 63,444 | |
| Derivative liability | | 11,340 | | | |
| TRA liability | | 24,933 | | 17,607 | |
| Delayed share purchase agreement | | - | | 1,818 | |
| Earn-in consideration payable | | 1,711 | | 1,830 | |
| Operating lease liabilities | | 57,476 | | 56,123 | |
| Debt, net of unamortized deferred financing cost | | 183,663 | | 186,353 | |
| Deferred tax liability, net | | 7,785 | | 14,109 | |
| Deferred income | | 48 | | 66 | |
| Other liabilities | | 23,208 | | 22,467 | |
| Liabilities held for sale | | 3,467 | | 13,792 | |
| Total liabilities | \$ | 401,595 | \$ | 483,804 | |
| Commitments and contingencies Series C Redeemable Cumulative Preferred stock, \$0.0001 par value | | 115,093 | | | |
| Shareholders' Equity | | | | | |
| Class A common stock, \$0.01 par value | | 7 | | 7 | |
| Class B common stock, \$0.01 par value | | - | | | |
| Additional paid-in capital | | 553,717 | | 536,509 | |
| Retained earnings (accumulated deficit) | | (164,178) | | (193,529 | |
| Accumulated other comprehensive income (loss) | | 6,299 | | 9,155 | |
| Total AlTi Global, Inc. shareholders' equity | | 510,938 | | 352,144 | |
| Non-controlling interest in subsidiaries | | 387,405 | | 430,349 | |
| Total shareholders' equity | | 898,343 | | 782,493 | |
| Total liabilities and shareholders' equity | \$ | 1,299,938 | \$ | 1,266,297 | |

Non-GAAP Reconciliation Q1 2024

| | 1Q'24 | | | | | |
|--|--------------------------------|---------------------------|------------|--|--|--|
| (\$ in Thousands) | Strategic Alternatives Segment | Wealth Management Segment | Total AlTi | | | |
| Net income (loss) before taxes | \$ 7,721 | \$ 14,388 | \$ 22,108 | | | |
| Stock based compensation (1) | 1,222 | 5,268 | 6,490 | | | |
| Stock compensation- Legacy (2) | (39) | (38) | (77) | | | |
| Transaction expenses (3) | 4,620 | 4,223 | 8,843 | | | |
| Changes in fair value of warrant liability (4) | 170 | 170 | 340 | | | |
| Changes in fair value of gains/loses on investments (5) | 103 | (2,978) | (2,875) | | | |
| Change in fair value of earn-out liability (6) | (19,760) | (19,694) | (39,454) | | | |
| Organization streamlining cost (7) | 1,810 | 734 | 2,544 | | | |
| Impairment (non-cash) (8) | 60 | - | 60 | | | |
| (Gains)/Losses on EMI/Carried Interest (non-cash) (9) | 393 | - | 393 | | | |
| EMI Adjustment (Interest, Depreciation, Taxes & Amortization) (10) | 1,039 | | 1,039 | | | |
| Adjusted income (loss) before taxes | (2,662) | 2,073 | (589) | | | |
| Adjusted income tax expense | 922 | (144) | 778 | | | |
| Adjusted Net Income (Loss) | (1,740) | 1,929 | 189 | | | |
| Interest expense, net | 2,378 | 2,462 | 4,840 | | | |
| Net income tax adjustments | 328 | 35 | 363 | | | |
| Adjusted income tax expense less income tax expense | (1,250) | 109 | (1,141) | | | |
| Depreciation and amortization | 352 | 2,215 | 2,567 | | | |
| Adjusted EBITDA | \$ 68 | \$ 6,750 | \$ 6,818 | | | |

⁾ Add-back of non-cash expense related to awards of Class A Common stock (approved post-transaction).

Add-back of non-cash expense related to awards of Class A Common stock (approved post-transaction).

Add-back of transaction expenses related to the Business Combination, and subsequent business combinations/divestitures including professional fees.

Represents the change in fair value of the warrant liability.

Represents the change in unrealized gains/losses related primarily to investments held at fair value and the TRA liability.

Represents the change in fair value of the earn-out liability.

Represents cost to implement organization change to derive cost synergy.

Represents impairment of carried interest/equity method investments.

Represents the amortization of the step-up in equity method investments.

¹⁰⁾ Represents reported interest, depreciation, amortization, and tax adjustments of the Company's equity method investments.

Non-GAAP Reconciliation Q1 2023

| | | 10'23 | | | | | | |
|---|-----------------------------------|----------|------------------------------|----------|------------|----------|--|--|
| (\$ in Thousands) | Strategic Alternatives Segment | | Wealth Management Segment | | Total AlTi | | | |
| Adjusted Net Income and Adjusted EBITDA | | | | | | | | |
| Net income before taxes | \$ | (38,540) | \$ | (47,100) | \$ | (85,640) | | |
| Stock based compensation (1) | | 198 | | 5,640 | | 5,838 | | |
| Stock based compensation - Legacy (2) | | 13,148 | | 11,549 | | 24,697 | | |
| Transaction expenses (3) | | 9,218 | | 8,555 | | 17,773 | | |
| Change in fair value of warrant liability (4) | | 6,471 | | 6,471 | | 12,942 | | |
| Changes in fair value of (gains)/ losses on investments (5) | | (3,347) | | 521 | | (2,826) | | |
| Change in fair value of earn-out liability (6) | | 14,603 | | 14,603 | | 29,206 | | |
| Organization streamlining cost (7) | | 385 | | 682 | | 1,067 | | |
| Adjusted income before taxes | | 2,136 | | 921 | | 3,057 | | |
| Adjusted income tax expense | | (407) | | (170) | | (577) | | |
| Adjusted Net Income | | 1,729 | | 751 | | 2,480 | | |
| Interest expense, net | | 1,753 | | 1,508 | | 3,261 | | |
| Income tax expense | | 2,325 | | 2,325 | | 4,650 | | |
| Adjusted income tax expense less income tax expense | | (1,918) | | (2,155) | | (4,073) | | |
| Depreciation and amortization | | 2,739 | | 1,778 | | 4,517 | | |
| Adjusted EBITDA | \$ | 6,628 | \$ | 4,207 | \$ | 10,835 | | |

¹⁾ Add-back of non-cash expense related to awards of Class A Common stock (approved post-transaction).

Add-back of non-cash expense related to awards of Class A Common stock (approved post-transaction).

Add-back of transaction expenses related to the Business Combination, including professional fees.

Represents the change in fair value of the warrant liability.

Represents the change in unrealized gains/losses related primarily to the interest rate swap.

⁶⁾ Represents the change in fair value of the earn-out liability.
7) Represents cost to implement organization change to derive cost synergy.

Non-GAAP Reconciliation Q4 2023

| | 4Q'23 ⁽⁹⁾ | | | | | |
|--|----------------------|--------------------------------|----|----------------|------------|----------|
| (\$ in Thousands) | Strategic Alte | Strategic Alternatives Segment | | gement Segment | Total AlTi | |
| Net income (loss) before taxes | \$ | (45,887) | \$ | (31,364) | \$ | (77,252) |
| Stock based compensation (1) | | 1,077 | | 8,640 | | 9,718 |
| Transaction expenses (2) | | 2,927 | | 3,322 | | 6,249 |
| Change in fair value of gains/(losses) on investments (3) | | (1,605) | | (2,502) | | (4,107) |
| Change in fair value of earn-out liability (4) | | 8,416 | | 6,671 | | 15,086 |
| Organization streamlining cost (5) | | 3,317 | | 2,079 | | 5,396 |
| Impairment (non-cash) (6) | | 41,061 | | - | | 41,061 |
| (Gains)/Losses on EMI/Carried Interest (non-cash) (7) | | 2,601 | | 183 | | 2,784 |
| EMI Adjustments (Interest, Depreciation, Taxes & Amortization) (8) | | 780 | | 381 | | 1,160 |
| Adjusted income (loss) before taxes | | 12,687 | | (12,590) | | 97 |
| Adjusted income tax benefit (expense) | | 7,915 | | (9,959) | | (2,044) |
| Adjusted Net Income (Loss) | | 20,602 | | (22,549) | | (1,947) |
| Interest expense, net | | 1,128 | | 3,073 | | 4,201 |
| Income tax (benefit) expense | | (7,915) | | 9,959 | | 2,044 |
| Depreciation and amortization | | 2,250 | | 2,941 | | 5,191 |
| Adjusted EBITDA | \$ | 16,065 | \$ | (6,576) | \$ | 9,489 |

¹⁾ Add-back of non-cash expense related to awards of AlTi stock (approved post-transaction).

⁾ Add-back of transaction expenses related to the Business Combination, including professional fees.

Represents the change in unrealized gains/losses related primarily to investments held at fair value.

Represents the change in fair value of the earn-out liability.

⁾ Represents cost to implement organization change to derive cost synergy.

⁶⁾ Represents impairment of equity method investments, carried interest and other receivables balances.

⁷⁾ Represents the amortization related to the step-up in equity method investments.

⁸⁾ Represents the amortization related to the step-up in equity method investments.

⁹⁾ Q4 2023 results reflect immaterial changes to the previously reported figures.

Glossary

Assets Under Management and Assets Under Advisement. For financial presentation purposes, total assets under management and assets under advisement ("AUM/AUA") of AITi Global is calculated as set forth below:

AUM/AUA includes billable and non-billable assets. Billable assets represent the portion of assets on which we charges fees, including under co-investment arrangements. For the purpose of calculating co-investment assets, we include the gross asset value of all assets managed or supervised by operating partner subsidiaries, affiliates and joint ventures in which we hold either a majority or minority stake. Non-billable assets are exempt of fees. They consist of assets such as cash and cash equivalents, real estate, investment consulting assets and other designated assets.

Our AUM/AUA also includes the assets under management of each of our External Strategic Managers. External Strategic Managers are those managers in which the we have made an external investment, and the strategies of these managers include Real Estate Bridge Lending, European Long/Short Equity and Asian Credit and Special Situations.

Unless otherwise defined, AUM refers to assets on which a business provides continuous and regular billable supervisory or management services. As noted, our AUM/AUA includes the AUM of our external strategic managers as we believe including such AUM presents a more accurate depiction of the respective businesses. However, the AUM of the external strategic managers should not be viewed as part our AUM for regulatory and/or statutory purposes under the U.S. Investment Advisers Act of 1940, as amended.

Adjusted EBITDA. We use Adjusted EBITDA as a non-US GAAP measure to track our performance and assess our ability to service our borrowings. This is a non-US GAAP financial measure supplement and should be considered in addition to and not in lieu of, the results of operations, prepared in accordance with US GAAP. Adjusted EBITDA is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of net income (loss). Adjusted EBITDA represents adjusted net income plus (a) interest expense, net, (b) income tax expense less income tax expense, and (d) depreciation and amortization expense.

Adjusted Net Income. We use Adjusted Net Income as a non-US GAAP measure to track our performance and assess our ability to service our borrowings. This is a non-US GAAP financial measure supplement and should be considered in addition to and not in lieu of, the results of operations, prepared in accordance with U.S. GAAP.

Adjusted Net Income represents net income (loss) before taxes plus (a) equity-settled share-based payments, (b) transaction-related costs, including professional fees, (c) impairment of equity method investments, (d) change in fair value of investment or other financial instruments, (e) onetime bonuses recorded in the statement of operations, (f) compensation expense related to the earn-in of certain variable interest entities, and (g) adjusted income tax expense.

Billable Assets. Represents the portion of our AUM/AUA on which we charge fees.

MFO. Multi-family office

Mgmt./Advisory Fees. Mgmt./Advisory fees represent fees recurring in nature, primarily management fees.

Impact Investing. Investment practices seeking to generate various levels of financial performance together with the generation of positive measurable environmental and social impacts.

Recurring revenues. Management/Advisory fees plus the management fee portion of distribution from investments.

UHNW. Ultra High Net Worth individuals are people with a net worth of at least \$30 million.

Footnotes

Past performance does not guarantee or indicate future results. The historical net performance presented above are provided from inception of each fund through March 31, 2024 and are unaudited.

The returns for the Event driven strategy reflect the deduction of the actual management fees (represents the actual management fees paid by investors for such month which may be lower than the stated management fee) and stated performance fees and expenses at the specified times but do not include the deduction of any applicable taxes and include the reinvestment of all dividends and other earnings with respect to the fund's assets.

The returns for Real Estate Bridge Lending strategy are based on returns for the flagship Real Estate Bridge Lending Strategy fund provided to TIG by an external strategic manager. Returns were provided net of all fees charged to the flagship fund in this strategy, but did not take into account taxes, change in unit values, third-party expenses, or redemption charges.

The returns for European Long Short Equities are based on returns for European Equities' benchmark portfolio. Returns for European Equities provided were net of management and incentive fees, expenses, and applicable taxes.

The returns for Asia Credit and Special Situations are based on returns for the flagship Asia Credit and Special Situations fund provided to the TIG Entities by our External Strategic Manager. Returns for Asia Credit and Special Situations provided were net of management and incentive fees, expenses, and applicable taxes.

Each of the managers managed strategies and/or funds over the relevant periods that are not included in the investment performance information above because they are not the primary strategy and/or fund of the manager. If the performance of the omitted strategies and funds were included, the investment performance shown may be lower. An investor may be subject to different taxation depending on the jurisdiction of the investor or relevant manager.

The MSCI and HFRI performance information is included to show relative market performance for the periods indicated and not as a standard of comparison. Each of HFRI and MSCI differs in numerous respects from the portfolio composition of any fund comprising the investment returns presented. The indices are not included to imply that any fund is comparable to an index in composition or element of risk. Returns for the MSCI are gross of dividend reinvestment. No representation is made hereby with respect to the accuracy or completeness of the index data.

A description of the strategies is provided below:

Event-driven: The Event-driven strategy is based in New York. This strategy, which has \$2.2 billion of AUM as of March 31, 2024, focuses on 0-to-30-day events within the merger process. The investment team employs deep research on each situation in the portfolio with a focus on complex, hostile, up-for-sale situations where our primary research work can drive uncorrelated alpha. The research and investment process is focused on hard catalyst events and is not dependent on deal flow.

Real Estate Bridge Lending: The Real Estate Bridge Lending strategy is managed by an external manager based in Toronto and focuses on complex construction, term, and pre-development bridge loans throughout North America. The strategy has \$2.1 billion AUM as of March 31, 2024. The strategy's diversified portfolio primarily consists of first lien mortgages with little to no structural leverage. The team places an emphasis on risk management via rigorous underwriting consisting of borrower analysis, vetting, and extensive monitoring across all major real estate asset classes.

European Long Short Equities: The European Long Short Equities strategy is managed by an external manager based in London. The strategy has \$1.6 billion AUM as of March 31, 2024, and trades the portfolio actively and absolute return-oriented with a focus on financials, cyclicals, and mining and minerals. The strategy is market agnostic and runs with a variable net exposure, equally comfortable net long or net short.

Asia Credit and Special Situations: The Asia Credit and Special Situations strategy is managed by an external manager based in Hong Kong. The strategy has \$1.7 billion AUM as of March 31, 2024, and includes performing, stressed, and distressed bonds and loans throughout the Asia Pacific region. The manager strives to capitalize on what It believes is an under-researched and inefficient market with limited competition and attractive levels of stressed and distressed activity.

