

Allianz X and CWC Make Strategic Investment into AlTi Investor Presentation | February 2024

Notes and Important Disclosures

This Presentation (together with oral statements made in connection herewith, the "Presentation") is for informational purposes only to assist interested parties in evaluating AlTi Global, Inc. (along with its consolidated subsidiaries, "AlTi Global" or the "Company").

About AlTi Global

AITi is a leading independent global wealth and alternatives manager providing entrepreneurs, multi-generational families, institutions, and emerging next-generation leaders with fiduciary capabilities as well as alternative investment strategies and advisory services. AITi's comprehensive offering is underscored by a commitment to impact or values-aligned investing and generating a net positive impact through its business activities. The firm currently manages or advises on approximately \$68 billion in combined assets and has an expansive network with over 490 professionals across three continents.

About AllianzX

Allianz X invests in digital frontrunners in ecosystems relevant to insurance and asset management. It has a portfolio of 25 companies and AuM of more than 1.5 billion euros. Allianz X has counted 12 unicorns among its portfolio so far. The heart and brains behind it all are a talented team of around 40 people. As one of the pillars of the Allianz Group's digital transformation strategy, Allianz X provides an interface between Allianz Operating Entities and the broader digital ecosystem, enabling collaborative partnerships in insurtech, fintech, and beyond. As an investor, Allianz X supports mature digital growth companies to take the next bold leap and realize their full potential.

About Allianz

The Allianz Group is one of the world's leading insurers and asset managers with more than 122 million⁽¹⁾ private and corporate customers in more than 70 countries. Allianz customers benefit from a broad range of personal and corporate insurance services, ranging from property, life and health insurance to assistance services to credit insurance and global business insurance. Allianz is one of the world's largest investors, managing around 706 billion euros⁽²⁾ on behalf of its insurance customers. Furthermore, its asset managers PIMCO and Allianz Global Investors manage about 1.7 trillion euros⁽²⁾ of third-party assets. Thanks to their systematic integration of ecological and social criteria in our business processes and investment decisions, they are among the leaders in the insurance industry in the Dow Jones Sustainability Index. In 2022, over 159,000 employees achieved total revenues of 152.7 billion euros and an operating profit of 14.2 billion euros for the group⁽³⁾.

About CWC

Constellation Wealth Capital is an alternative asset management platform dedicated to the wealth management sector. CWC provides flexible, long-term capital solutions, and strategic advisory support to scaled wealth management platforms. CWC leverages its deep industry experience and relationships for the benefit of its partner firms.

No Offer or Solicitation

This Presentation does not constitute an offer to sell, a solicitation of an offer to buy, or a recommendation to purchase any equity, debt or other financial instruments of AITi Global. The information contained herein does not purport to be all-inclusive and none of AlTi Global nor any of its respective subsidiaries, stockholders, affiliates, representatives, control persons, partners, members, managers, directors, officers, employees, advisers or agents make any representation or warranty, express or implied, as to the accuracy, completeness or reliability of the information contained in this Presentation. Prospective investors should consult with their own counsel and tax and financial advisors as to legal and related matters concerning the matters described herein, and, by accepting this Presentation. you confirm that you are not relying solely upon the information contained herein to make any investment decision. The recipient shall not rely upon any statement, representation or warranty made by any other person, firm or corporation in making its investment decision to subscribe for securities of AlTi Global. To the fullest extent permitted by law, in no circumstances will AITi Global or any of its subsidiaries, stockholders, affiliates, representatives, control persons, partners, members, managers, directors, officers, employees, advisers or agents be responsible or liable for any direct, indirect or consequential loss or loss of profit arising from the use of this Presentation, its contents, its omissions, reliance on the information contained within it, or on opinions communicated in relation thereto or otherwise arising in connection therewith. In addition, this Presentation does not purport to be all-inclusive or to contain all of the information that may be required to make a full analysis of AlTi Global. The general explanations included in this Presentation cannot address, and are not intended to address, your specific investment objectives, financial situations or financial needs.

- (1) Including non-consolidated entities with Allianz customers.
- (2) As of September 30, 2023.
- (3) As reported not adjusted to reflect the application of IFRS 9 and IFRS 17.

Notes and Important Disclosures

Forward-Looking Statements

Some of the statements in this presentation may constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 (the "Securities Act"), Section 21E of the Securities Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact are forwardlooking. Words such as "anticipate." "believe." "continue." "estimate." "expect." "future." "intend." "mav." "plan" and "will" and similar expressions identify forward-looking statements. Forward-looking statements reflect management's current plans, estimates and expectations and are inherently uncertain. The inclusion of any forward-looking information in this presentation should not be regarded as a representation that the future plans, estimates or expectations contemplated will be achieved. Forward-looking statements are subject to various risks, uncertainties and assumptions. Important factors that could cause actual results to differ materially from those in forward-looking statements include, but are not limited to, our ability to complete the investment transactions described in this Presentation, global and domestic market and business conditions, successful execution of business and growth strategies, regulatory factors relevant to our business, as well as assumptions relating to our operations, financial results, financial condition, business prospects, growth strategy and liquidity and the risks and uncertainties described in greater detail under "Risk Factors" included in AlTi Global's Annual Report on Form 10-K filed April 17, 2023, and in the subsequent reports filed with the Securities and Exchange Commission, as such factors may be updated from time to time. We undertake no obligation to revise or update any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by law.

Industry and Market Data

Certain information contained in this Presentation relates to or is based on studies, publications, surveys and AITi Global's own internal estimates and research. In addition, all of the market data included in this Presentation involves a number of assumptions and limitations, and there can be no guarantee as to the accuracy or reliability of such assumptions. Finally, while AITi Global believes its internal research is reliable, such research has not been verified by any independent source and none of AITi Global or any of its affiliates nor any of their respective control persons, officers, directors, employees or representatives make any representation or warranty with respect to the accuracy of such information.

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Additional Information and Where to Find It

The Company intends to file with the Securities and Exchange Commission (the "SEC") a proxy statement and other relevant materials in connection with the transactions and the Company's solicitation of proxies for use at either the 2024 annual meeting of stockholders or a special meeting of common stockholders, or at any adjournment or postponement thereof, to vote in favor of approval of amendments to the Company's amended and restated certificate of incorporation and the issuance of an amount of Class A Common Stock to Allianz equal to 20% or more of the pre-transactions issued and outstanding Class A Common Stock and Class B Common Stock, taken together and, in the case of the 2024 annual meeting of stockholders, to vote on any other matters that shall be voted upon at the Company's 2024 annual meeting of stockholders, such as the election of directors. The proxy statement will be mailed to the stockholders of the Company as of a to-be-determined record date. Before making any voting or investment decision with respect to the transactions, investors and stockholders of the Company are urged to read the proxy statement and the other relevant materials when they become available because they will contain important information about the transactions. The proxy statement and other relevant materials (when they become available), and any other documents filed by the Company with the SEC, may be obtained free of charge at the SEC's website at www.sec.gov. In addition, investors and stockholders of the Company may obtain free copies of the documents filed with the SEC from https://ir.alti-global.com/financial-information/sec-filings.

The Company and its executive officers and directors may be deemed to be participants in the solicitation of proxies in connection with the transactions. Information about those executive officers and directors of the Company and their ownership of the Company's common stock is set forth in the Company's Annual Report on Form 10-K, which was filed with the SEC on April 17, 2023. Investors and security holders may obtain additional information regarding direct and indirect interests of the Company and its executive officers and directors in the transactions by reading the proxy statement and prospectus when it becomes available.

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- 02. Overview of AlTi
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- 05. Appendix



Our presenters today





Michael Tiedemann
Chief Executive Officer



Stephen YaradChief Financial Officer



AlTi receives strategic investment of up to \$450M from Allianz X and Constellation Wealth Capital

Accelerates AlTi's strategy to become the leading, global, independent UHNW wealth management firm, with strategic and targeted expertise in alternatives

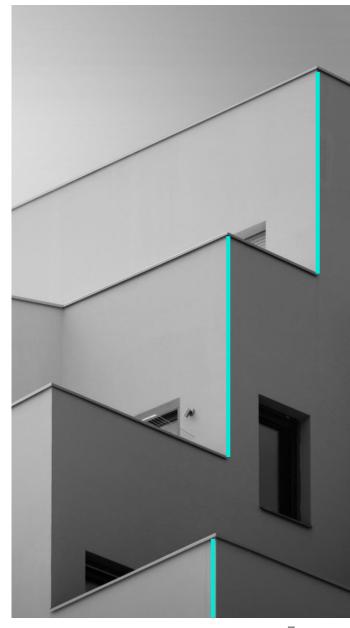
Key Terms:

Allianz X

- Will invest up to \$300 million
 - \$250 million through combination Class A Common Stock and Series A Convertible Preferred Stock
 - Option to invest up to \$50 million in Series
 A Convertible Preferred Stock
- Two Allianz representatives will join AlTi's board as independent directors
- The transaction is subject to regulatory approvals and AlTi stockholder approval

Constellation Wealth Capital ("CWC")

- Will invest \$150 million
 - Series C Convertible Preferred Stock
- One CWC representative will be appointed as an observer to AlTi's board



Strategic rationale

01.	Expanded reach and scale	 Deepens reach in current markets, including U.S., Europe and Asia Positions AITi for expansion into new domestic and international markets
02.	Accelerated margin initiatives	Offers opportunity to achieve operational leverage through economies of scale in current and prospective markets
		Accelerates top-line growth opportunities
Ω 2	Attractive wealth management opportunity	• Capitalizes on large global market with strong, secular tailwinds driven by generational wealth transfer
03.		 Opportunity to offer strategic alternative investments and Impact investing strategies to existing and future UHNW clients
04.	Organic growth opportunities	Leverages partners' footprint and relationships to enter new markets Expands lead generation apportunities paress a larger and more global client base.
•	opportunitios	 Expands lead generation opportunities across a larger and more global client base
05.	Fortified capital structure	Strengthens balance sheet with ample capital to execute organic and inorganic growth opportunities
06.	Long-term oriented partnership	 Bolsters governance profile with deep global financial services experience and expertise Positions AlTi to further evolve into a diversified, global financial services player

Complementary and well-aligned partners to accelerate AlTi's growth strategy



Allianz is a global financial services provider across the insurance and asset management sectors, providing financial security and certainty to its customers for 130+ years.



 Constellation Wealth Capital.

> CWC provides flexible, longterm capital solutions and strategic advisory support to scaled wealth management platforms, leveraging its deep industry experience and relationships.

Together, partners provide capital, experience, networks and a global operating expertise



Unique business model combines a global MFO with targeted expertise in Alternatives

Wealth Management

9	
Scale	\$49B AUM/AUA
Global presence	8 Countries with AITi WM offices
High client retention	97% Client retention since 2019
Long-tenured clients	~10 Years average client tenure
Net positive Impact firm	\$4.4B Invested in Impact strategies

Strategic Alternatives⁽¹⁾

Scale	\$20B ⁽²⁾ AUM/AUA	
Alignment with clients	\$1.1B Invested alongside clients	
Experienced team	40+ Years Years of operating history across market cycles	
Global presence	4 International locations (Hong Kong, London, NY and Toronto)	
Comprehensive solutions	Market opportunities Both public and private markets	





Note: Information as of September 30, 2023, unless otherwise noted.

⁽¹⁾ Strategic Alternatives refers to the former "Asset Management" business line.

Manager stakes consolidate 100% of AUM/AUA.
 Top 25 Client Asset composition by geography.

AlTi's growth is powered by three strong secular tailwinds

Generational Wealth Transfer(1)

U.S. Wealth Transfer (2021-2045P)

\$84T

Baby Boomers & Older

GenX and Millennials



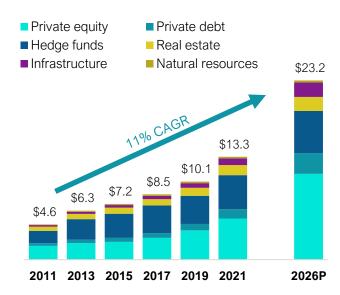
Foundations, Charities, and Endowments

\$84 trillion wealth transfer creates opportunities for firms that deliver impact, innovation & engagement to clients

Global Demand for Alternatives⁽²⁾

Alternative AUM/AUA Growth and Forecast (2011-2026P)

(\$ in Trillions)

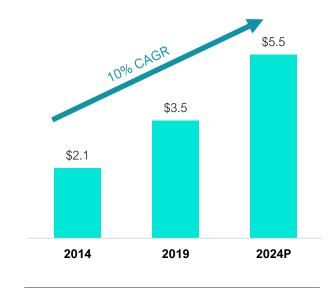


- (1) Source: Cerulli Associates.
- (2) Source: Pregin.
- (3) Source: Cerulli Associates.
- (4) Includes independent registered advisors, hybrid registered advisors and multi-family offices.

Shifting To Independence⁽³⁾

U.S. Independent Advisor AUM/AUA (2014-2024P)⁽⁴⁾

(\$ in Trillions)



Wealth clients seek advice that is independent, customized, aligned & integrated

AlTi's businesses complement each other via cross-over opportunities and perform strongly on a standalone basis

- Existing scale, reputation and critical mass
- Stable fee rates generating robust recurring revenue streams
- Long-term client retention with underlying secular tailwinds
- Multiple avenues for co-investment and revenue diversification through adjacent products and services
- Large universe of potential M&A opportunities



Combination with wealth management yields diversified economic model with complementary growth drivers

- Focus on uncorrelated strategies in real estate, private equity and impact, attractive to UHNW clients, foundations and institutional investors
- High margin and strong cash generation profile leveraging global distribution and operational support platforms
 - Limited integration results in opportunities to scale quickly
- Large universe of potential M&A opportunities given constrained fundraising environment



Partnerships strategic priorities clearly aligned with AlTi's existing growth pillars

Partnerships will further AlTi's organic and inorganic growth strategy



ALTI'S GROWTH PILLARS

Attractive UHNW opportunities in the U.S. and select European and Asian markets

Focus Market Criteria

Market Opportunity

Significant market size for UHNW clients

Market Entry

Low regulatory barriers and/or limited competition

Partner Footprint

Strong AlTi and partner footprints

Scale

Augment existing market presence or enter new markets with a clear path to meaningful scale

(\$ in Trillions)

Growth of Global Wealth(1)

• \$609 trillion global opportunity

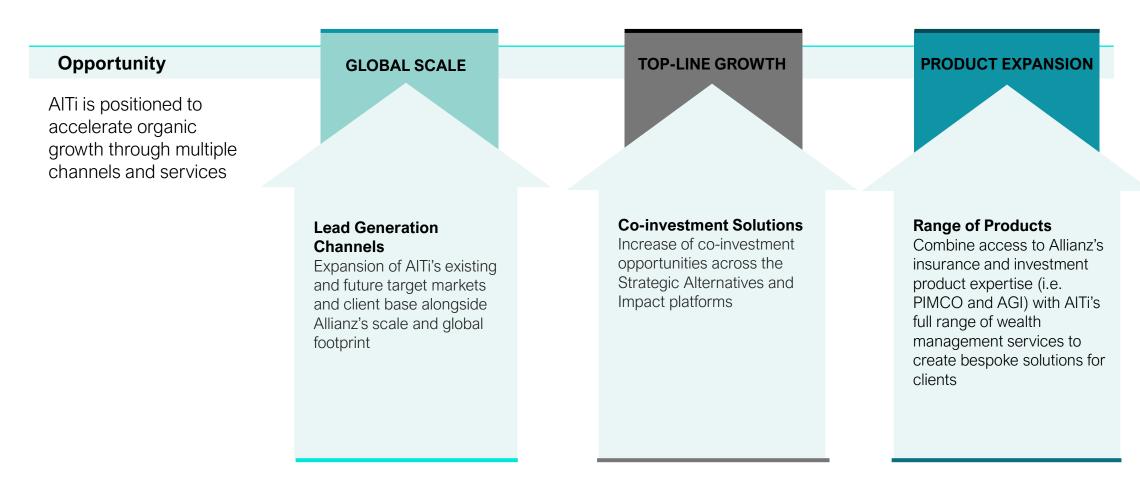
- Double-digit growth
- Clients demanding integrated capabilities and institutional solutions



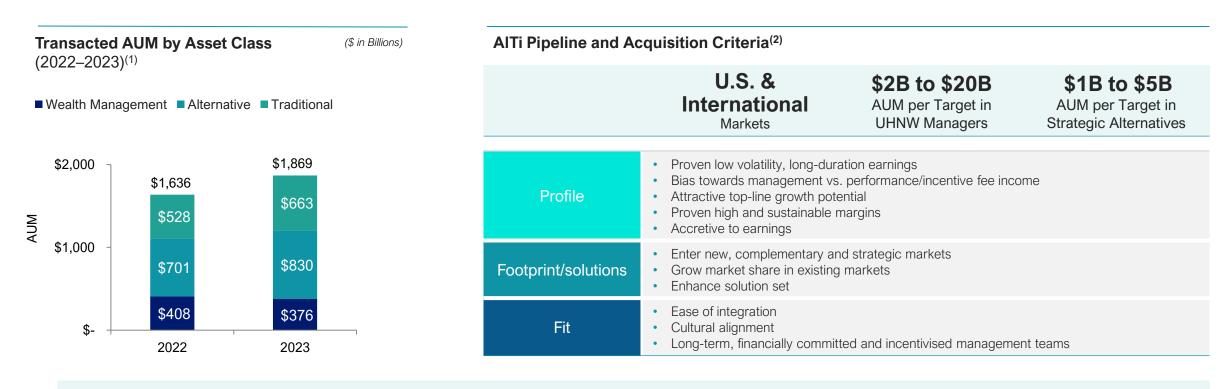
Focus International Markets (ex. U.S.) AlTi Presence Zurich Geneva C Lugano Lisbon Singapore **Market Size** 6.7 4.0 5.7 7.8 3.1 1.3 1.2 Long-term expansion plan (in PFA⁽²⁾, \$T) leveraging combined global **UHNWs** 3.1 16.0 6.4 6.8 7.0 6.1 5.4 footprint (# in k)

16 (2) Personal financial assets of a household including cash, deposits, bonds and securities

Enhanced lead generation opportunities and client solution set



Identified opportunities across Wealth Management and Strategic Alternatives



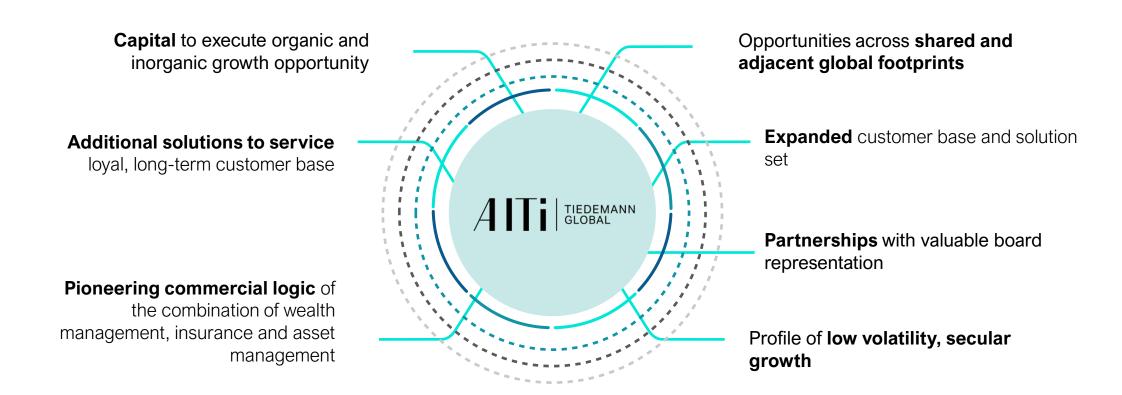
Strategic acquisitions expected to catalyze top-line growth and margin expansion

Source: Piper Sandler

⁽²⁾ Represents companies that AITi is engaged with in varying stages of negotiations as of February 2024. There can be no assurances that any of these transactions will be completed.



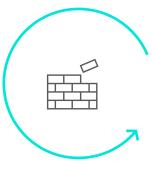
Summary transaction benefits



Partnerships accelerate AlTi's long-term strategy to become the leading, global independent MFO platform for the UHNW segment with strategic and targeted expertise in alternatives

Investment thesis

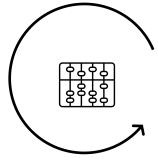




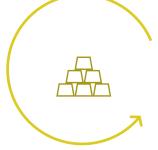














Comprehensive platform approach

Attractive business lines across Wealth Management and Strategic Alternatives with complementary growth drivers

Growing global footprint

Offices in leading financial centers, on three continents, with plans to expand into other attractive international markets

Identified pipeline of inorganic growth opportunities

Proven track record of executing accretive acquisitions in the Wealth Management and Strategic Alternatives sectors

Destination of choice for UHNW wealth managers

As an independent, global platform with long-tenured clients and an extensive suite of services, AlTi is the optimal partner for firms seeking consolidation

Recurring and diversified revenue

Foundation of stable and predictable revenues, with multiple growth vectors

World-class leadership

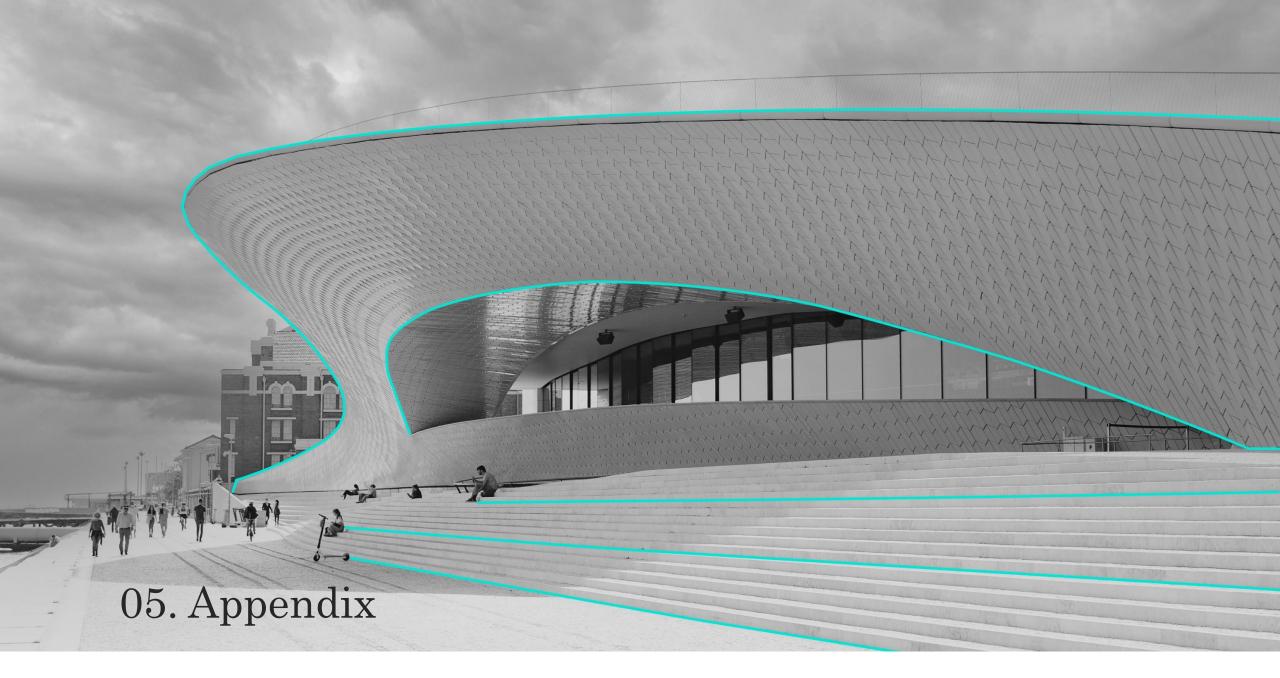
Decades of experience in global financial services bolstered by partnerships with Allianz X and CWC

Strong capital structure

Strengthened balance sheet with ample capital to execute organic and inorganic growth plan

Substantial, expanding addressable market

Powered by multidecadal trajectories in Wealth Management and Strategic Alternatives





Experienced leadership

Executive Team



Michael Tiedemann* Chief Executive Officer

CREDIT SUISSE Banco Garantia



Kevin Moran Chief Operating Officer





Stephen Yarad Chief Financial Officer





Colleen Graham Global General Counsel and CRO

CREDIT SUISSE BOSTON PRIVATE

Wealth Management



Nancy Curtin* CIO - Global WM

BARINGS **Schroders**



Craig Smith * Chair- Global WM J.P.Morgan Patterson

Belknap



Robert Weeber President -International WM **CREDIT SUISSE** J.P.Morgan



Brooke Connell President - US WM J.P.Morgan

Strategic Alternatives and Strategic Advisory



Claire Verdirame Chief Marketing Officer

HSBC **⟨X⟩ BARCLAYS**



Jed Emerson Chief Impact Officer





Spiros Maliagros* Alternatives Platform

SEWARD & TIG



Patrick Flaton Global Real Estate

avignon



Julian Culhane Strategic Advisory

pwc **Jefferies**



Jacob Lyons Strategic Advisory Rothschild & Co Rivercröwn

Broad, global industry experience

Robust governance

Independent Board Directors



Timothy Keaney Bank of New York Board Chair



Norma Corio American Express Global Business Travel



Mark Furlong BMO Harris Bank

AITi Board Representatives



Michael Tiedemann* Chief Executive Officer



Nancy Curtin CIO- Global WM



Spiros Maliagros Head of Strategic Alternatives



Judy LeeMD of Dragonfly LLC



Tracey B. Warson Citi Private Bank



Peter Yu Cartesian Capital



Craig Smith Chair- Global WM



Ali Bouzarif Representative Al Waddi

Board Committees

Audit, Finance and Risk

Environmental, Social, Governance and Nominating

Human Capital and Compensation

* Transaction Committee will be created on closing of Allianz X transaction

Representatives of Allianz and CWC will join AlTi's board as members and observer, respectively

Strong track record executing and integrating acquisitions

Successful execution across multiple geographies and platforms

M&A Track Record in Wealth Management

Acquisition Date	Company	Core Market	Criteria
2023	AL Wealth Partners Pie Ll.d.	(:	ALIMANIA of acquisition of \$20 to \$400.
2021	HOLBEIN		AUM/AUA at acquisition of ~\$2B to \$10B+ ✓ Expand global footprint, revenue base
2019	ISKANDER Independent portfolio surveyors		✓ Expand global lootprint, revenue base ✓ Expanded customer footprint
2018 & 2023	Albacore Wealth Management	Albacore	✓ Increase scale and talent
2016 & 2017	threshold GROUP THE PRESIDIO GROUP		✓ Expand Impact strategy
2015	SOLISBURY partners		

M&A Track Record in Strategic Alternatives

Acquisition Date	Company	Location	Criteria
2020 & 2023	Zebedee Capital Partners LLP		AUM/AUA at acquisition ~\$1B to \$5B+
2021 & 2023	ARKKAN CAPITAL	*	 ✓ Leverage support platform (distribution, operations) ✓ Expansion and diversification fee revenue base
2018	ROMSPEN	[+]	
			✓ Proven and repeatable earnings streams
			✓ Long-term, locked-up strategies/low volatility

Transaction structure aligns strategic and financial goals

	Allianz (ll)	Constellation Wealth Capital.
Investment	 Up to \$300M (\$250M at close and option to invest an additional \$50M in the future) 	 \$150M (\$115M expected to fund by March 31, 2024. \$35M expected to fund no later than June 30, 2024)
Common stock	 \$110M at close through a new issue of 19.3 million shares of common stock (Class A) at a price of \$5.69 Ownership cap to prevent Allianz ownership of voting securities from exceeding 24.9% of total common stock 	• N/A
Preferred instrument	 \$140M at close via new convertible preferred stock (Series A) Additional \$50M also via new convertible preferred stock (Series A) 	• \$150M via new convertible preferred stock (Series C)
Dividend rate	 9.75% PIK, paid 50% in common stock and 50% in new Series A preferred stock Dividend rate reduces if AITi stock price >\$12.50 	 9.75% PIK, paid in new Series C preferred stock Dividend rate reduces if AITi stock price >\$12.50 AITi can elect to settle all or a portion of PIK dividends in cash
Conversion Right	 Holder has conversion right after 2 years into AlTi common stock at a conversion price of \$8.70 Mandatory conversion after 3 years if daily VWAP is equal or greater than \$15.23 	 Holder has conversion right after 5 years into AlTi common stock at a conversion price of \$8.70 AlTi can elect to settle any conversion in cash rather than common stock
Redemption rights	AlTi and Holder have redemption rights after 30 years	 Investor has a redemption right after 5 years AITi has a redemption right after 3 years AITi can elect to settle part of the redemption value in AITi common stock
Warrants	 Warrants over 5 million shares of Class A common stock Strike price of \$7.40 	 Warrants over 2 million shares of Class A common stock Strike price of \$7.40

Glossary

Assets Under Management and Assets Under Advisement. For financial presentation purposes, total assets under management and assets under advisement ("AUM/AUA") of AITi Global is calculated as set forth below:

AUM/AUA includes billable and non-billable assets. Billable assets represent the portion of assets on which we charges fees, including under co-investment arrangements. For the purpose of calculating co-investment assets, we include the gross asset value of all assets managed or supervised by operating partner subsidiaries, affiliates and joint ventures in which we hold either a majority or minority stake. Non-billable assets are exempt of fees. They consist of assets such as cash and cash equivalents, real estate, investment consulting assets and other designated assets.

Our AUM/AUA also includes the assets under management of each of our External Strategic Managers. External Strategic Managers are those managers in which the we have made an external investment, and the strategies of these managers include Real Estate Bridge Lending, European Long/Short Equity and Asian Credit and Special Situations.

Unless otherwise defined, AUM refers to assets on which a business provides continuous and regular billable supervisory or management services. As noted, our AUM/AUA includes the AUM of our external strategic managers as we believe including such AUM presents a more accurate depiction of the respective businesses. However, the AUM of the external strategic managers should not be viewed as part our AUM for regulatory and/or statutory purposes under the U.S. Investment Advisers Act of 1940, as amended.

Impact Investing. Investment practices seeking to generate various levels of financial performance together with the generation of positive measurable environmental and social impacts.

MFO. Multi-family office

UHNW. Ultra High Net Worth individuals are people with a net worth of at least \$30 million.